

# Attachment A

**SPECTRUM AUCTIONS ARE NOT A PANACEA:  
THEORY AND EVIDENCE OF ANTI-COMPETITIVE AND RENT-  
SEEKING BEHAVIOR IN FCC RULEMAKINGS AND AUCTION DESIGN**

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## **EXECUTIVE SUMMARY**

This report analyzes a key component of spectrum management policy in the United States. It evaluates the Federal Communications Commission's ("FCC" or "the Commission") policy goals and related mechanisms for achieving efficient spectrum allocation and assignment for commercial use of spectrum. It specifically addresses the potential use competitive bidding auctions, especially in the context of opposing arguments that have been raised against the M2Z Networks Inc. ("M2Z") application for an exclusive license to use 20 MHz of spectrum in the 2.1 GHz band to provide competitive broadband services nationwide.

The FCC's spectrum policy decisions entail much more than meet the eye. At stake are the downstream market structures of a number of market sectors. In particular the telecommunications sector, including fixed and wireless broadband and voice services, as well as broadcasting and media industries and ultimately the Internet and information technology ("IT") sectors, whose future growth is premised on the ability to transmit digital information across multi-modal broadband networks including wireless. Additionally, these policy deliberations entail billions of dollars in transfers from commercial enterprises to consumers through the provisioning of innovative wireless services as well as payments to the United States Treasury.

Given technological and marketplace developments in the telecommunications and broadband sectors, the only currently apparent viable means of new unaffiliated competitive entry is through wireless technologies using spectrum. As such, acquiring

access to spectrum, either through an exclusive license or through some other means such as spectrum commons, has become the first hurdle that any prospective new competitor must address when considering entry. The FCC is the congressionally mandated trustee of this important public asset and is therefore the major arbiter of the competitive outcome in the various downstream telecommunications and broadband markets.

In light of the FCC's power to affect competition and consumer welfare through its spectrum allocation and assignment authority, some vociferously call for spectrum auctions as the only means of assigning spectrum, blindly positing the use of auctions as the panacea for implementing the Commission's obligation to allocate and assign spectrum in the public interest. This paper recognizes the long held truth of the problem of rent-seeking at the FCC but points out that both economic theory and marketplace evidence hold that spectrum auctions are not always a cure since the very processes of designing and conducting auctions at the FCC are prone to anti-competitive rent-seeking behavior by entrenched market actors. In the case presented in M2Z's license application, given the goals set forth by Congress and the history of spectrum auctions, the FCC should avoid short-circuiting Congress' mandate and hold true to its mission by assigning this band of spectrum in the public interest after a vigorous and transparent debate on the merits of valid proposals it receives.

## **BACKGROUND**

Today's telecommunications sector presents a high degree of concentration. In the wireless sector we have four major national competitors and the broadband access market is even more concentrated. The residential broadband access market is effectively a duopoly where cable operators compete with incumbent LECs. As such, competitive

market forces are stymied resulting in higher prices, less investment and less innovation to bring consumers better and more affordable services. In short, consumers are getting shortchanged.

Having left command and control mechanisms to correct market failures behind, the FCC should focus on promoting facilities based entry. It is in this context that policy makers should evaluate the merits and failures of spectrum allocation policy. In particular policy makers must take into account that spectrum allocation does not happen in a vacuum. Various incumbent players in the sector, both providers of fixed and mobile as well as wired or wireless telecommunication services, have strong incentives to influence this process to their benefit for two reasons: first, because they may want access to more spectrum in order to expand their services, and, second, because through the political process they may be able to limit or delay entry of potential competitors who might make use of the spectrum. The latter incentive may be even stronger today than in the past if potential entry into the national market using new technologies with significantly lower marginal costs of network deployment and/or the possibility for product differentiation (such as nomadic broadband services) could accelerate depreciation schedules of existing incumbent's network infrastructures.

Firms with such powerful incentives to delay or deter new entry find the means to do so through the current spectrum allocation rulemaking process managed by the FCC and, in cases where there is competitive bidding, through the auction process itself. There are four key tactics whereby firms can potentially influence the process and outcome in anti-competitive ways:

- Strategically warehousing spectrum in order to prevent entry for potential competitors;
- Delaying the decision-making process through long-drawn debates over service rules, un-specifiable and unquantifiable arguments of technical interference and other means;
- Outbidding new entrants in unfettered auctions that do not expressly address the risk of incumbent carriers' potentially anti-competitive tactics;
- Slicing new available bands for private commercial use in ways that make it more costly or impossible to build out upon such license a viable national competitive business plans.

In this report I also analyze the possibility of anti-competitive behavior in FCC spectrum auctions. Many commentators in the debate over spectrum management cling to the idea that auctions will resolve market failures in the spectrum allocation process. The general consensus suggests that such a mechanism will do away with rent-seeking strategic behavior that is induced by command and control allocation mechanisms. Furthermore, auctions will provide a transparent, level playing field where all parties that have a stake in the sector can compete for the asset with equal footing.

To some extent this is true. From an economic perspective, the use of auctions can be an effective and transparent market-based mechanism to assign scarce spectrum resources across competing private applications. However, as I argue in this report, in the case of spectrum management, where there exist strategic incentives to use the rulemaking process and auction process anti-competitively by incumbent carriers seeking to curtail or slow entry, auction mechanisms can result in socially suboptimal outcomes and even constitute a *de facto* barrier to entry that impairs competition. This can be

demonstrated, as I do in this report, from a theoretical standpoint as well as given the evidence on the record.

The theory of auctions has recently developed new insights showing that auctions, under various circumstances that directly apply to spectrum allocation may not achieve an efficient allocation outcome (granting licenses to private users that will achieve the highest social benefits from the asset), or revenue maximization properties. In particular, bidders' valuation of spectrum assets present three properties that imply that FCC auctions theoretically may not achieve efficient outcomes: multidimensional private valuations, combinatorial valuations, exacerbated by the common practice of arranging blocks of spectrum into artificially constructed discrete geographical licenses that bare no resemblance to geographic product markets, and externalities across bidders valuations, which induce incumbent carriers to outbid potential new entrants into the competitive arena.

In other words, economic theory today tells us that, when valuation-externalities are present, such as those commonly present in spectrum auctions, every auction mechanism is either inefficient or manipulable. Thus, the naive belief that spectrum auctions are always the most efficient and effective solution to the social allocation of resources as matter of economic theory is in error.

In this report I examine evidence of past FCC Simultaneous Multiple-Round auctions and test whether these undesirable theoretical conclusions can be supported by the facts and conclude that, in some cases, they are. I, therefore, conclude that arguments by M2Z's opponents that rule out the grant of M2Z's license Application on *a priori*

efficiency or non-discrimination grounds are not well-founded because several previous auctions fail these same tests.

## I. QUALIFICATIONS AND INTRODUCTION

My name is Simon J. Wilkie. I am Executive Director of the Center for Communications Law and Policy and Professor of Economics at the University of Southern California. I am also an Affiliate of the ERS Group, an economics and financial consulting firm. From 2002 to 2003, I served as Chief Economist at the Federal Communications Commission (“FCC” or “Commission”). In that capacity, I oversaw the economic analysis performed by the Commission staff and advised the Chairman and Commissioners on issues involving economic analysis. Major items before the FCC during my tenure included the EchoStar/DirecTV transaction, the Comcast/AT&T Broadband transaction, the Triennial Review of Unbundling Obligations, and the Biennial Review of Media Ownership rules.

Previously, I was an Assistant Professor and Senior Research Associate in Economics at the California Institute of Technology. Prior to joining the faculty at the California Institute of Technology, I was a Member of Technical Staff at Bell Communications Research. I have also held the positions of Affiliated Scholar of the Milken Institute and Visiting Assistant Professor at Columbia University. Over the past fifteen years, my academic research has focused on the areas of mechanism design, regulation, and game theory. I specialize in analyses involving industrial organization, regulation, public finance, and the design of institutions, with particular applications to the economics of telecommunications and network industries. I have conducted economic research and prepared testimony on a variety of antitrust and regulatory issues

in a number of industries, including the telecommunications industry. I have also consulted on matters involving mergers and acquisitions in the satellite and the cable industries, and on issues related to local service and wireless competition. My research has appeared in a number of academic journals, including the *Review of Economic Studies*, *The Journal of Economic Theory*, *The Journal of Economics and Management Strategy*, and *The Journal of Industrial Economics*. I received a Bachelor of Commerce degree (Honors) in Economics from the University of South Wales, Australia, and my M.A. and Ph.D. degrees in Economics are from the University of Rochester.

I have been asked by M2Z to examine various issues of spectrum management policy in the United States and evaluate how they are likely to affect M2Z's Application for a national 20 MHz license to provide wireless broadband service.<sup>1</sup> This paper is organized as follows: In Section II, I introduce key issues in spectrum management policy and their interaction with M2Z's Application. In Section III, I examine the likelihood of warehousing behavior by incumbent carriers and describe cases on the record of such behavior. In Section IV, I address the historical procedural delays in the FCC procedure of bringing to market new available spectrum for private commercial wireless services and discuss the effects of such delays upon potential new competitors' costs of acquiring spectrum and entering the downstream associated markets. In Section V, I analyze inefficiencies under the competitive bidding process stemming from discrepancies between private bidders' valuations of the spectrum asset and social

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<sup>1</sup> See, M2Z Networks Inc., APPLICATION FOR LICENSE AND AUTHORITY TO PROVIDE NATIONAL BROADBAND RADIO SERVICE IN THE 2155-2175 MHZ BAND, Amended on September 1, 2006, hereinafter "M2Z's Application" or "M2Z's Proposal", available at <http://www.m2znetworks.com/xres/uploads/documents/M2Z-Amended-Application.pdf> (website visited on January 29, 2007).

welfare benefits accruing in the market. I further discuss the implications from such auctions upon new entrants' ability to gain access to the market when competing directly for spectrum licenses with incumbent players. In Section VI, I contrast two alternative means of allocating spectrum through auctions and via royalty mechanism payments. My *Curriculum Vitae* is included as an Annex.

## **II. KEY ISSUES IN SPECTRUM ALLOCATION AND ASSIGNMENT POLICY**

One of the key debates of spectrum allocation policy today is how to allocate and assign scarce resources across competing private interests in order to enable and promote the best use for society of these valuable public assets. Historically, the mechanism relied upon was command and control by different government agencies. But today the general consensus is that market-based mechanisms with minimum discretion of the FCC or other government agencies are the best option. Such processes, the theory goes, would allow the most efficient usage of the assets, minimize the pitfalls of political rent-seeking activities, and ameliorate the need for timely decision-making process regarding technological and commercial applications associated with the spectrum. Following this logic, we must first ask what are the goals that public policy should aim at when designing spectrum policy and, second, what are the best mechanisms to achieve such goals. To answer these questions, we must examine the situation in the telecommunications industry today and the role that spectrum policy plays.

One of the goals of telecommunications public policy is to improve social welfare by promoting a balance of bargaining power across consumers and suppliers of telecommunications services. This can be achieved by promoting competition as a means to provide alternative suppliers of differentiated services to consumers and the right incentives for suppliers to invest in more efficient and better products. Short of discredited command and control strategies, the main mechanism for policy makers to

ensure that this process takes place is by discouraging any anti-competitive activities by different market players and, crucially, by promoting entry into the market.

Given the current state of technological and marketplace developments in the broadband sector, the main viable means of entry for the provision of broadband services is through wireless technologies. Thus, obtaining a spectrum license has become the first hurdle that any prospective new competitor must address when considering entry. The FCC, as the trustee of this public resource and key competitive asset, has the sole national responsibility for determining spectrum allocation and assignment making it the major arbiter of the competitive outcome in the various downstream telecommunications markets.

Many players are choosing to frame the key debate concerning spectrum policy in terms of what is the best mechanism for assigning these scarce resources. This is indeed the case in the context of the M2Z Application for a spectrum license, where opposing opinions are framing the debate around the issue of auctions. Of the nine filings in the record as of March 15th that petition to deny M2Z's Application, all but one cite as a key argument the "need" to place the 20 MHz that M2Z seeks in the market via competitive bidding.<sup>2</sup> CTIA goes as far as to claim that "[t]he public interest would not be served if

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<sup>2</sup> See AT&T Inc., Petition to Deny, WT Docket No. 07-16 (submitted Mar. 2, 2007) ("AT&T Petition to Deny"); CTIA – The Wireless Association, Petition to Deny, WT Docket No. 07-16 (submitted Mar. 2, 2007) ("CTIA Petition to Deny"); Petition to Deny of Motorola, Inc., WT Docket No. 07-16 (submitted Mar. 2, 2007) ("Motorola Petition to Deny"); NextWave Broadband Inc., Petition to Deny, WT Docket No. 07-16 (submitted Mar. 2, 2007) ("NextWave Petition to Deny"); Petition to Deny of T-Mobile USA, Inc., WT Docket No. 07-16 (submitted Mar. 2, 2007) ("T-Mobile Petition to Deny"); Petition to Deny of Verizon Wireless, WT Docket No. 07-16 (submitted Mar. 2, 2007) ("Verizon Wireless Petition to Deny"); Wireless Communications Association International, Inc., Petition to Deny, WT Docket No. 07-16 (submitted Mar. 2, 2007) ("WCA Petition to Deny"); Comments of the Consumer Electronics Association, WT Docket No.

the Commission assigned spectrum to M2Z without holding an open, competitive auction.”<sup>3</sup>

In my opinion, these claims are misguided and drive the debate away from the critical social policy issue that M2Z’s Application raises. Though the mechanism by which spectrum assets are assigned in the private market is, indeed, important to the debate, it is secondary to the policy issue of what is the best use for this and other spectrum bands that are currently underutilized.

In today’s telecommunications market, after a process of incumbent consolidation, policy makers should, in my opinion, be foremost concerned with promoting competition in the market and providing incentives for further deployment of new technologies and entry of new players. If these are worthy policy goals, the debate surrounding spectrum management policy, whether in the context of M2Z’s Application or elsewhere, should address the question of how best to ensure that new entrants into the telecommunications market have a realistic chance of acquiring the needed spectrum to start their business ventures. Failure to do so would defeat the public policy goal of promoting social welfare. Furthermore, failure to do so would be contrary to statutory directive.

Section 309(j)(3) of the Telecommunications Act of 1996 is clear on this point. While directing the design of competitive bidding as a mechanism to assign spectrum resources across mutually exclusive commercial proposals, legislators have directed the

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07-16 (submitted Mar. 2, 2007) (“CEA Comments”); Opposition of EchoStar Satellite L.L.C., WT Docket No. 07-16, at 1–2 (submitted Mar. 2, 2007) (“EchoStar Opposition”).

<sup>3</sup> CTIA Petition to Deny, at 4.

Commission to “include safeguards to protect the public interest in the use of the spectrum”<sup>4</sup> with, among others, the following objectives:

- a. “promoting economic opportunity and competition;”
- b. “ensuring that new and innovative technologies are readily accessible to the American people by avoiding excessive concentration of licenses;”  
and
- c. “by disseminating licenses among a wide variety of applicants including small businesses, rural telephone companies, and businesses owned by members of minority groups and women.”<sup>5</sup>

In order to address these concerns, policy makers must take into account that spectrum allocation and assignment does not happen in a vacuum. The stakes deriving from spectrum management are high and, therefore, there is a need for a transparent and vigorous political process to shape the debate because it is evident that different interests are attempting to leverage their power to best serve their interests.

Incumbent players in the sector, both providers of fixed and mobile, wire or wireless telecommunication services, have strong incentives to influence this process to their benefit for two reasons: first, because they may need access to more spectrum in order to expand their services, and, second, because through the regulatory process they may be able to limit or delay entry of potential competitors. These incentives may be even stronger today than in the past if potential entry into the national market using new

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<sup>4</sup> See § 309(j)(3) of the Telecom Act of 1996, Pub. L. No. 104-104, 110 Stat. 153 (1996), 47 U.S.C. (“Telecom Act 96”).

<sup>5</sup> See Telecom Act 96 § 309(j)(3)(B).

technologies with significantly lower marginal costs of network deployment and/or the possibility for product differentiation (such as nomadic broadband services) could accelerate depreciation schedules of existing incumbent's network infrastructures.

The policymaking process surrounding M2Z's proposal is one example where this type of anti-competitive behavior might emerge. M2Z's business plan proposes to deploy a wireless broadband network using World Interoperability for Microwave Access ("WiMax") technology utilizing the 2155-2175 MHz frequency band to provide mobile nomadic broadband services.<sup>6</sup> According to its business plan, M2Z's service would comprise of (1) free nomadic broadband service to be financed via advertising revenues and (2) a paid subscription broadband service with faster (3 Mbps) data transfer rates.<sup>7</sup> If M2Z is successful in its application process, such a business proposal could have dramatic effects upon the competitive dynamic in the market, significantly impacting incumbent carriers' future stream of revenues and business plans and, ultimately providing cheaper and better services for consumers. The incentives for incumbents to take preemptive action, therefore, exist. Furthermore, incumbents are typically less cash constrained than potential entrants, face lower risks in the post-entry market dynamics, do not face the challenge of entering a relatively mature market where customer switching costs are high and, generally, have the financial means to outbid new entrants in an unfettered competitive bidding process. Applications for spectrum by new entrants such as M2Z should be evaluated keeping in mind the potential pitfalls deriving from unfettered rent-seeking strategic behavior by existing market players.

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<sup>6</sup> See M2Z's Application.

<sup>7</sup> Id.

Firms with such powerful incentives to delay or deter new entry find the means to do so through the spectrum allocation rulemaking process managed by the FCC and, in cases where there is competitive bidding, through the auction process itself. There are four key tactics whereby firms can potentially influence the process and outcome in anti-competitive ways:

- Strategically warehousing spectrum in order to prevent entry for potential competitors;
- Delaying the decision-making process through long-drawn debates over service rules, un-specifiable and unquantifiable arguments of technical interference, and/or other means;
- Outbidding new entrants in unfettered auctions that do not expressly address the risk of incumbent carriers' potentially anti-competitive tactics;
- Slicing new available bands for private commercial use in ways that make it more costly or impossible to build upon such license a viable national competitive business plan.

As I describe below, this type of behavior has taken place in the past and will continue to do so in the future unless policy makers specifically take into account the potential for strategic preemptive actions by incumbent players, not just within the bidding process of an auction but also throughout the rulemaking process that gets us to that point.

All of this should frame a policy debate of how to prevent anti-competitive rent-seeking activities by incumbents and others not only within the actual mechanism for allocating spectrum (auctions or otherwise), but throughout the political process of policy debate and rulemaking for allocating and assigning spectrum. As I argue in the ensuing body of this report, a simple reliance in competitive bidding mechanisms, such as

auctions, will not solve the main underlying problem that spectrum policy should be concerned with.

In order to address potential anti-competitive behavior and promote the most efficient use of the scarce resource, spectrum policymakers should incorporate mechanisms specifically designed to promote and nurture rapid entry into the market by potential new competitors. There are a number of well-tested means to do so, such as the introduction of spectrum caps within the service rules of new blocks available for commercial use. In order to limit speculative investments and warehousing behavior by new or incumbent players, restrictions for bidding for new available blocks could be imposed on firms that hold spectrum but have failed to make commercial use of it within a specified service rules timeframe.

### **III. THE RISK OF WAREHOUSING BEHAVIOR BY INCUMBENT PLAYERS**

Competitive bidding processes without a mechanism to prevent warehousing behavior that would prevent incumbent carriers from preempting competition from new entrants would amount to an unfair advantage to incumbent carriers, stifle the competitive process and harm consumers.

#### **A. THE THEORY**

Economists have long been concerned with the possibility of established firms acting strategically to delay or prevent entry into the market by new potential competitors. The theory of strategic competition is rich in examples analyzing necessary conditions under which incumbent firms' incentives are such that they may profitably engage in strategic behavior to affect potential rival's demand or cost structures, thus making entry less appealing or all together unprofitable.

In the 1950s, industrial economist Joe Bain<sup>8</sup> first proposed the theory of the assumption of limit pricing behavior whereby incumbent entrants would increase their pre-entry output (and reduce prices) in order to affect potential entrants' residual demand and discourage entry. The idea was received with skepticism by many economists and sparked a volume of literature analyzing incumbents' strategic behavior when faced with potential entry.

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<sup>8</sup> See Joe Bain, *Barriers to New Entry*, Harvard Univ. Press, 1956.

The basic premise of this literature is that, when faced with the possibility of entry, an incumbent's pre-entry strategic decisions to prevent entry (limiting price and increasing output, engaging in strategic over-capacity investment, etc.) would only be credible if its long run profits derived from such decisions were higher than profits under the alternative scenario, where entry takes place and incumbent's strategic behavior accommodates accordingly. One of the basic conclusions of this literature is that theoretical assumptions of what incumbents might do prior to a competitor's entry could not be analyzed in isolation. To be credible, economic models had to contrast the profitability of such behavior with the alternative scenario where entry does occur. This is so, because, if entry were to occur, rational incumbents would adapt their market strategies to the new circumstances by reducing output and adjusting their competitive behavior.<sup>9</sup> Viewed as a sequential decision process, the ability of an incumbent to credibly act strategically prior to entry in order to prevent entry was thought to be less likely than earlier economists had postulated.

However, scholars of strategic firm behavior concluded that credible entry deterring strategies might be possible in circumstances when pre-entry decisions affected long run expected demand or cost. In particular, engaging in strategic activities that lowered the incumbent's marginal costs (for example, by investing in strategic capacity

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<sup>9</sup> One of two forms of competition is generally assumed—either “Bertrand” competition or “Cournot” competition, named after the 19th Century French economists who developed the theories. Under Cournot competition, a firm chooses to produce the amount of output that maximizes its profits. Equilibrium is reached when the level of each firm's output is such that it could not earn higher profits by changing its output decision when taking its competitors' output decisions as fixed. Under Bertrand competition, firms compete by setting prices that maximize the firms' individual profits. Equilibrium under Bertrand competition is reached when no firm could earn higher profits by changing its prices when it takes its competitors prices as fixed. See Jean Tirole, *The Theory of Industrial Organization*. Cambridge: The MIT Press, 1988 at 209-12; 218-23.

beyond pre-entry optimal levels) could have credible deterring effects if the new entrant could assume that it would not be able to reach a level of economies of scale that would allow it to compete profitably with the incumbent carrier under its new, post-strategic capacity build-out, cost structures.<sup>10</sup> Alternatively, strategic actions that would result in a sustainable increase of rivals' costs in the event of entry could effectively deter such entry (for example, strategically using labor bargaining to increase the cost of labor within the sector and provide a comparative advantage to the firm with less-labor intensive production processes).<sup>11</sup>

It is in the context of raising rivals' costs that strategic behavior through competitive bidding for spectrum should be examined. The rich literature briefly summarized above is generally skeptical of the ability of any one firm or group of firms to credibly sustain strategic behavior that would prevent entry. If entry does occur, the theory generally concludes, an incumbent carrier would adjust its market behavior (pricing, capacity build out, etc.) to the new circumstances by engaging in optimal strategies when faced with the new competition. In short, in a market where entry and exit barriers are relatively low, the ability of incumbent carriers to, prior to actual entry taking place, strategically affect demand or cost structures in the *ex post* scenario where entry had occurred, is generally limited.

However, this theory assumes that the ability of incumbent firms to affect entry costs is only possible on the margin. This assumption fails in the context of services that

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<sup>10</sup> See Avinash Dixit, "The Role of Investment in Entry Deterrence," *Economic Journal* 90 (1980).

<sup>11</sup> See Steven C. Salop and David T. Scheffman, "Raising Rivals Costs," *American Economic Review* 73 (May 1983).

include as a key complement for their production scarce spectrum. Electromagnetic spectrum is a key component in the production of wireless services (mobile, fixed or otherwise). Entry into the market for the provision of wireless services must first and foremost pass the hurdle of acquiring the necessary spectrum (usually in exclusivity when large sunk network investments are necessary to provide the final service) to provide the service. In short, the telecommunications sector today presents a discrete significant hurdle to entry in the form of spectrum licenses, where the FCC is the unique gate-keeper of this scarce asset and there is a process in place by which potential entrants can access that resource. And it is that very process that potentially affords incumbent players the possibility of raising potential rivals' costs or *de facto* preventing entry from potential competitors.

Given the auction process and in the absence of limits to incumbent firm participation (such as the spectrum caps that were imposed on incumbent carriers in the 1993-2003 PCS spectrum auctions), incumbent carriers can effectively increase rivals' costs by pushing up the price of the spectrum license at auction. In this way they can increase the new entrants' sunk entry investment and potentially affect the marginal costs of entrants by inducing higher capital costs. Furthermore, and given the scarcity of available spectrum for commercial ventures, incumbent carriers could foreclose market entry altogether by acquiring the new available spectrum not for the purpose of expanding their own infrastructures, but in order to prevent others from using it. This is generally referred to in the industry as "warehousing" and as I delineate below, there is evidence in the record that this type of behavior has taken place in the past.

Unlike in the many cases analyzed by the literature described above, the telecommunications market today does presents a viable mechanism by which incumbents *could* raise rival costs at entry or strategically bar entry altogether. From an economic standpoint then, the question remains as to whether incumbents *would* engage in such strategic behavior. In other words, following the economic logic analyzed in the literature, would incumbent firms find such pre-entry strategic behavior profitable in the long run and under alternative entry contingency cases?

In the case of warehousing to prevent potential competitors from using that spectrum to enter the market, the strategic entry-detering behavior would be profitable for the incumbents if the price paid for the spectrum is lower than their loss of profit derived from increased competition in the downstream markets (which, depending on what technology and business plan is chosen, could be the market for the provision of mobile services, fixed broadband services, nomadic services, satellite services, other wireless services or all of the above). This depends on a number of factors including the price paid for the warehoused spectrum and the impact upon the downstream market from competitive entrants using that spectrum. That impact depends on a number of factors including existing competition in the downstream markets and dynamic forces from converging sectors.

## **B. A SIMPLE ECONOMIC MODEL**

The following example highlights the inherent bias against entrants. Consider a simple market with an incumbent monopolist and a new license being auctioned. Firm values and consumer values are represented below:

Market Structure	Incumbent's Profits	Entrant's Profits	Consumer Surplus	Social Surplus
Monopoly	50	0	25	75
Duopoly	10	10	80	100

Notice that the socially efficient outcome and that which maximizes consumer welfare is under entry, with a social surplus of 100. However, an entrant will be willing to spend no more than 10 in an auction to acquire a license, while an incumbent will be willing to spend up the difference in its profits, i.e., 40, (that is 50 minus 10), to deter entry. Thus the incumbent will outbid the entrant in an auction and the outcome is inefficient.

It is of course not always the case that incumbents will outbid entrants. Indeed, the more competitive the current market structure is the smaller the incentive and ability of an incumbent to foreclose entry is. The analytics of the trade off can be seen in the following simple Cournot model.<sup>12</sup>

Suppose that there is a single market and price determined by the current quantity of spectrum available for use in the private market. That is, there is a demand curve  $P(Q)$  where  $Q$  is total spectrum quantity made available. And suppose there is a total capacity  $K$  of spectrum in the market where there are  $N$  incumbent firms and each incumbent firm  $1, 2, 3, \dots, N$  has available capacity (through its licenses)  $k_1, k_2, k_3, \dots, k_N$ . Initially, assuming that the incumbents use all of their capacity, the market price of spectrum will depend on the total available spectrum capacity  $K$  and is given by  $P_1 = P(K)$ . Suppose

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<sup>12</sup> For the general case see Jehiel P. and B. Moldovanu (2000) "Auctions with Downstream Interaction among Buyers," *Rand J. of Econ.* Vol 31. Pp. 768-791.

now that a new license of size  $L < K$  becomes available. With competitive entry the new price will be a function of the total new capacity  $L+K$  and given by  $P_2 = P(K+L)$ . Suppose that for simplicity marginal costs are zero and all costs are sunk. Then an entrant will be willing to pay up to  $(P_2 - c)L - S$ . Where  $S$  is the level of sunk costs incurred to deploy the service,  $c$  is marginal cost and  $P_2L$  is the entrant's revenue. The effect of entry on an incumbent is depressed operating profits  $(P_1 - c)ki$  to  $(P_2 - c)ki$ . Thus incumbent "i" loses  $(P_1 - P_2)ki$  from entry.

If an incumbent were to use the license then its revenues would be  $P(ki+L)$ . If  $(P_1 - c)ki > (P_2 - c)(ki+L)$  or if  $(P_1 - P_2)ki > (P_2 - c)L$  then it is more valuable for an incumbent with capacity  $ki$  to warehouse the spectrum if they win the auction. It is profit maximizing for an incumbent to outbid the entrant if  $(P_2 - c)(L) - S_i > (P_2 - c)L - S$ , where  $S_i$  denotes additional sunk costs of the incumbent. If incumbent sunk costs are zero, then the incumbent will always outbid the entrant. Thus, an incumbent will have the incentive and ability to outbid the entrant and warehouse the spectrum if:  $(P_1 - P_2)ki > (P_2 - c)L$ .

Because the second inequality holds whenever the first one does, we just have to verify observation of the first inequality to ascertain under what conditions incumbents will have an incentive to warehouse spectrum. Now because  $K$  is the initial quantity in the market and  $L$  is the change in quantity we can rewrite this condition by dividing each side by  $P_2L$ . Using the elasticity of demand, simple algebra reveals that the first inequality holds whenever  $e(ki/K) > 1, e > m$ , where  $e$  denotes the elasticity of demand and  $m$  is the industry profit margin. That is, incumbents will outbid entrants and warehouse the spectrum when their market share exceeds the markup (or Lerner Index) multiplied by the elasticity of demand. If the elasticity of demand is 0.8, and the markup is 0.4, then

any incumbent with 32% of the current market or more would have the incentive and ability to outbid any entrant and warehouse the spectrum.

According to the latest FCC CMRS report and using the DOJ/FTC standards, the current CMRS industry is highly concentrated. In addition, the service that M2Z plans to deploy will not be “mobile” but rather a “nomadic” broadband service most directly competing with fixed residential broadband service. This market is even more concentrated than the CMRS industry. At present, it is a duopoly in most geographic markets with consumers having only a choice between cable modem and DSL, both provided by incumbent carriers that actively bid in FCC spectrum auctions.<sup>13</sup> Thus, in an open auction, current market structures suggest that incumbent broadband providers and the largest CMRS operators would have the incentive to outbid new entrants and foreclose entry.

### **C. WAREHOUSING BEHAVIOR IN TODAY’S TELECOMMUNICATIONS MARKET**

Warehousing behavior by incumbent players is a reality in today’s telecommunications market. Experts in the field have long recognized that this behavior can and does take place. In 2001, 37 economists, among them members of some of the

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<sup>13</sup> There appears to be a “cable and telephone broadband duopoly” in the U.S. according to the CRS Report for Congress, Order Code RL33496, Access to Broadband Networks, Updated August 31, 2006, at 17. Furthermore, according to the most recent FCC report pertaining to High-Speed Services for Internet Access, out of a total of 64,614,270 high-speed lines, 60,496,807 were provided by RBOCs, other ILECs, and cable modem providers. See, FCC, Wireline Competition Bureau, Industry Analysis and Technology Division, HIGH-SPEED SERVICES FOR INTERNET ACCESS: STATUS AS OF JUNE 30, 2006, January 2007, Table 6.

nation's most respected academic and research institutions, Nobel laureates and some who previously served at the White House, the Federal Trade Commission, the Department of Justice, and the FCC itself, addressed the possibility of warehousing for strategic reasons in cases where "withholding spectrum access is an exercise of market power."<sup>14</sup>

To prevent such anti-competitive activities, they recommended the use of competition policy and the liberalization of secondary market restrictions (allowing licensees to lease access to spectrum usage of the licenses they hold). Such policies, they argued, would introduce market forces into the decision process of existing license holders that would provide incentive in the market place to make more efficient use of existing spectrum in the private realm. While I advocate the implementation of such policies, until such a time where they are effectively in place, the potential for such anti-competitive opportunistic behavior should shape the decision process of assigning newly available spectrum to private parties and, particularly, where new entry is a policy objective and is deemed positive for the public good. As stated in the introduction to the 2001 statement, such a practice would be consistent with the Telecommunications Act of 1996's explicit mandate on the use of competitive bidding under Section 309(j)(3)(B), which calls for "promoting economic opportunity and competition and ensuring that new and innovative technologies are readily accessible to the American people by avoiding excessive concentration of licenses and by disseminating licenses among a wide variety

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<sup>14</sup> See, "Comments of 37 Concerned Economists" in the Matter of Promoting Efficient use of Spectrum Through Elimination of Barriers to the Development of Secondary Markets, WT Docket No. 00-230, February 7<sup>th</sup>, 2001, at 6, available at: <http://www.aei-brookings.org/admin/authorpdfs/page.php?id=417> (website visited on March 13<sup>th</sup>, 2007).

of applicants, including small businesses, rural telephone companies, and businesses owned by members of minority groups and women.”<sup>15</sup>

**D. EVIDENCE ON THE RECORD OF WAREHOUSING BEHAVIOR BY INCUMBENT PLAYERS**

**1. Warehousing in the WCS Band**

The 2.3 GHz Wireless Communications Services (“WCS”) band is an example of warehousing behavior where valuable spectrum held by incumbent telecommunication players for broadband services and wireless services remains un-used or under-used. The WCS licenses were granted in April of 1997 through an auction process to grant licenses for 30 MHz of spectrum in the 2.3 GHz band (Auction 14).<sup>16</sup> On July 21, 1997, the Commission granted 126 WCS 10-year licenses to operate in the 2305-2320 MHz and 2345-2360 MHz frequency bands.<sup>17</sup>

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<sup>15</sup> 47 U.S.C. § 309(j)(3)(B).

<sup>16</sup> See WCS Auction Closes; Winning Bidders in the Auction of 128 Wireless Communications Services Licenses, Public Notice, DA 97-886 (April 28, 1997).

<sup>17</sup> FCC Announces the Grant of Wireless Communications Service (“WCS”) Licenses, Balance of Winning Bids are Due by August 4, 1997, Public Notice, 13 FCC Rcd 4782 (1997).

The WCS band can be used to provide wireless broadband services, including services provided by WiMax technology,<sup>18</sup> that would compete directly against cable modem and DSL services, offered by incumbent LECs and cable operators through their fixed networks.<sup>19</sup> Flexible build-out schedules were required under the license concessions to be met by July 27, 2007, in order to “promote efficient use of the spectrum, encourage the provision of service to rural, remote and insular areas *and prevent the warehousing of spectrum*” (emphasis added).<sup>20</sup> Failure by a WCS licensee to meet the construction requirement would result in forfeiture of the license.<sup>21</sup>

Notwithstanding these requirements, the spectrum has remained under-used due to the failure of the carriers to build-out wireless network infrastructures using these bands.<sup>22</sup> Recognizing their failure to meet such requirements, in June of 2006 a coalition of WCS licensees including AT&T, BellSouth, Comcast Corporation, NextWave, NTELOS, Sprint-Nextel, Verizon and WaveTel NC requested an extension of deadline for compliance with network deployment requirements. The coalition also requested that the FCC conditionally renew WCS licenses at the July 2007 renewal date, subject to a

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<sup>18</sup> See Consolidated Request of the WCS Coalition For Limited Waiver of Construction Deadline for 132 WCS Licenses, Order, 21 FCC Rcd 14134 (Wireless Telecom Bur. rel. Dec. 1, 2006), at 8.

<sup>19</sup> See, Wireless Communications Service (WCS) FCC home page available at: [http://wireless.fcc.gov/services/index.htm?job=service\\_home&id=wcs](http://wireless.fcc.gov/services/index.htm?job=service_home&id=wcs) (website visited on March 14<sup>th</sup> 2007).

<sup>20</sup> See WCS Report and Order, 12 FCC Rcd at 10843 ¶ 111.

<sup>21</sup> See WCS Report and Order, 12 FCC Rcd at 10843 ¶ 113; 47 C.F.R. §§ 27.14 (a).

<sup>22</sup> The AT&T licenses were previously held by various subsidiaries of AT&T Wireless and Cingular Wireless. Verizon assigned its WCS licenses to Horizon Wi-Com LLC in August 2006.

showing of substantial service in July 2010.<sup>23</sup> The FCC granted the request on December 1<sup>st</sup>, 2006<sup>24</sup> arguing that “[t]he extension of the construction deadline until July 21, 2010, is intended to give WCS licensees additional flexibility to develop equipment and to deploy services based on opportunities available to them in the near future.”<sup>25</sup>

## **2. Unused Spectrum by ILEC BellSouth Later Divested by AT&T**

On December 28, 2006, as part of the AT&T-BellSouth merger commitments, AT&T voluntarily agreed to divest all of the spectrum that BellSouth held in the 2.5 GHz BRS/EBS band.<sup>26</sup> This decision was based, in part, on the arguments presented by various parties during the merger procedure, in particular, the Clearwire Corporation

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<sup>23</sup> See Consolidated Request of the WCS Coalition For Limited Waiver of Construction Deadline for 132 WCS Licenses, Order, 21 FCC Rcd 14134 (Wireless Telecom Bur. rel. Dec. 1, 2006)

The WCS Coalition was made up of eight companies that indirectly held the majority of WCS licenses authorized to operate within the continental United States: AT&T, Inc., BellSouth Corporation, Comcast Corporation, NextWave Broadband Inc., NTELOS, Inc., Sprint Nextel Corporation, Verizon Laboratories Inc., and WaveTel NC License Corporation.

<sup>24</sup> See, “ORDER In the Matter of Consolidated Request of the WCS Coalition For Limited Waiver of Construction Deadline for 132 WCS Licenses, Request of WCS Wireless, LLC for Limited Waiver of Construction Deadline for 16 WCS Licenses, Request of Cellutec, Inc. for Limited Waiver Of Construction Deadlines for Stations KNLB242 and KNLB216 in Guam/Northern Mariana and American Samoa.” WT Docket No. 06-102.

<sup>25</sup> See, “ORDER In the Matter of Consolidated Request of the WCS Coalition For Limited Waiver of Construction Deadline for 132 WCS Licenses, Request of WCS Wireless, LLC for Limited Waiver of Construction Deadline for 16 WCS Licenses, Request of Cellutec, Inc. for Limited Waiver Of Construction Deadlines for Stations KNLB242 and KNLB216 in Guam/Northern Mariana and American Samoa.” WT Docket No. 06-102. ¶ 13.

<sup>26</sup> See Review of AT&T Inc. and BellSouth Corp. Application for Consent to Transfer of Control, Ex Parte Notice from Robert W. Quinn, Jr. to Marlene H. Dortch, WC Docket No. 06-74, at 10 (filed. Dec. 28, 2006). It also agreed, as a condition of the merger, to certain construction requirements regarding its 2.3 GHz WCS licenses. Ironically, BellSouth agreed to divest its 2.5 GHz licenses to Clearwire in a \$300 million transaction pending approval of the transfer of licenses by the FCC. See “Southeast Spectrum Grab, WiMax carrier Clearwire snaps AT&T's 2.5 GHz spectrum for \$300 million,” by Colin Gibs, February 24, 2007, available at: <http://www.rcrnews.com/apps/pbcs.dll/article?AID=/20070224/sub>.

(“Clearwire”) petition to deny the merger or condition the consent arguing that “[w]ith the acquisition of BellSouth, AT&T will not only gain unprecedented control over several major overlapping wireline and wireless means of providing broadband connectivity and services to consumers and small businesses, but *will also obtain enough spectrum to impede rapidly emerging wireless broadband networks from competing nationwide against AT&T in a key band.*”(emphasis added).<sup>27</sup>

Clearwire laid out the holdings that AT&T would control if the merger were approved without conditions, listing the following:

“(a) the largest wireline network with a much larger footprint with the addition of BellSouth's network;

“(b) a nationwide PCS network providing mobile wireless broadband;

“(c) an almost national footprint in the WCS (2.3 GHz) band which is suitable for WiMax- enabled wireless broadband service after consolidating BellSouth's licenses with AT&T's holdings; and

“(d) BellSouth's licenses and leases of 2.5 GHz BRS/EBS spectrum, in locations like Atlanta, New Orleans and other key southeast markets, *which are sufficient to impede the rapid development of nationwide WiMax-enabled wireless networks in competition with each of AT&T's broadband options.*” (emphasis in the original).<sup>28</sup>

It light of these multiple inter-modal means to provide broadband and telephony services via wire and wireless access, Clearwire argued that “[t]he merger will allow AT&T to delay or obstruct vital nationwide competition from highly capable and rapidly emerging independent broadband wireless platforms that can compete against it intermodally and intramodally, by providing nomadic, eventually fully mobile, wireless broadband service. [...] Unlike AT&T, competitors like Clearwire have no conflicting

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<sup>27</sup> See Petition to Deny or, in the Alternative, to Condition Consent, Clearwire Corporation, in the Matter of BellSouth Corporation and AT&T Inc. Application for Consent to Transfer Control. WC Docket no. 06-74, (“Clearwire Petition to Deny”) at ii.

<sup>28</sup> Id. at ii.

interest in protecting other overlapping broadband networks and services, and have every incentive to use this competitive and potentially disruptive independent platform to the fullest extent possible to benefit consumers. However, AT&T will hold enough spectrum to impede promising platforms in that band from providing nationwide broadband service.” (emphasis added).<sup>29</sup>

Clearwire concluded that “[i]n a deregulatory environment, where broadband platforms may not be obliged to provide nondiscriminatory service, it is particularly important to have multiple independent competing broadband networks from which consumers can choose. Providers controlling several overlapping broadband distribution platforms may have incentives to take the same approach toward discrimination as each other, and apply it across each of their individual platforms. *This makes it particularly important not to put AT&T in the position of being able to impede independent nationwide mobile wireless broadband platforms in the 2.5 GHz band. AT&T also will have the incentive to warehouse or otherwise use spectrum at 2.5 GHz to avoid losing business in the services that would ride on competing independent broadband platforms.*” (emphasis added).<sup>30</sup>

And, furthermore, Clearwire argued that:

“With unfettered control over large overlapping broadband wireline and wireless platforms, and a nearly nationwide footprint at 2.3 GHz, AT&T will have an enhanced incentive and ability to impede the development of independent facilities-based competition for the delivery of nationwide mobile wireless broadband access services in the 2.5 GHz band. With all of these broadband platforms and other wireless licenses, it certainly will not have a pressing need to deploy operations utilizing BellSouth’s licenses and leases in that band to foster the emergence of such competition.

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<sup>29</sup> Id. at iii.

<sup>30</sup> Id. at iii.

“For the foregoing reasons, Clearwire urges the Commission to deny the Merger Application. In the alternative, the Commission should condition any grant of the merger Application on the pre-consummation divestiture of the BellSouth licenses and leasehold interests in the 2.5 GHz band to a party with a demonstrated willingness and capability to provide competitive wireless broadband service in that vitally important band.”<sup>31</sup>

Clearwire further supports these claims by delineating the incentives that AT&T has to avoid cannibalization of its own services from new technologies deployed using the 2.5 GHz band and slow down new competitors operations, such as Clearwire’s. As Clearwire explains:

“To the extent that WiMax deployments in 2.3 GHz or 2.5 GHz or even other bands have significant advantages, it is particularly important that AT&T not be afforded additional opportunities to delay or impede wireless broadband competitors. Moreover, because Clearwire has every incentive to rapidly and broadly deploy WiMax, and has no alternative broadband offerings to protect unlike other major spectrum holders in that band, *AT&T has a heightened interest in slowing Clearwire by using BellSouth’s 2.5 GHz spectrum to restrict access to key markets necessary for Clearwire to fully achieve a national footprint.* Such impediments might relieve any pressure on AT&T to deploy WiMax at 2.3 GHz, which it might welcome so it could delay cannibalizing its other, perhaps more lucrative, broadband offerings. [...] what AT&T is saying is that it does not intend to compete with its own services provided through Cingular. This is precisely the problem. Insofar as Cingular already provides wireless broadband services on a significant and increasing basis, *AT&T has every incentive to “bury” its 2.3 GHz and 2.5 GHz spectrum* in non-core ancillary applications so as to avoid having it be used by a wireless broadband competitor such as Clearwire.”<sup>32</sup>

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<sup>31</sup> See Reply Comments of Clearwire Corporation, In the Matter of BellSouth Corporation and AT&T Inc. Application for Consent to Transfer of Control. WC Docket No. 06-74 at 10.

<sup>32</sup> Id. at 14-15.

In the same docket, concurring with Clearwire, The Center for Digital Democracy (“CDD”) states:

“Both AT&T and BellSouth have held (or more accurately, warehoused) spectrum in the 2.3 GHz band. Much more significantly, it is CDD's understanding that BellSouth is the second largest licensee in the 2.5 GHz band, and that it holds 2.5 GHz authorizations in almost all of the top 50 markets. These vast swaths of spectrum are especially well suited for broadband delivery via WiMax or other similar newly evolving technologies. (citation omitted). Allowing the AT&T/BellSouth combination will withhold this potentially competitive wireless option from the market. Once they merge, a fiber-based AT&T would have no incentive to deploy, much less innovate in, wireless broadband services.”<sup>33</sup>

Similarly, in the Petition to Deny filed by Consumer Federation of America, Consumers Union, Free Press and U.S. Public Interest Research Group argues that

"BellSouth holds substantial, in-region licenses and usage rights in the 2.3 to 2.69 GHz band [which] must be considered among the spectrum bands on which mobile broadband services can be offered . . . . [C]hanges in technology and regulation mandate that these ranges of spectrum be considered along with cellular, personal communications service ("PCS"), specialized mobile radio ("SMR") as broadband wireless spectrum. . . . In all of these bands, the next generation of offerings will emphasize broadband anywhere, and mobility will be possible in the 2.5 GHz band within the foreseeable future. The control of this spectrum by a post-merger AT&T would diminish the possibility for competition both for competition in the wireless and broadband markets." (citation omitted).<sup>34</sup>

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<sup>33</sup> Petition to Deny filed by The Center for Digital Democracy, WT Docket No. 03-66 (June 5, 2006), at 6. In its Petition at 6 (citing Mark Del Bianco, Bumps in the road for AT&T-BellSouth merger?, available at: [http://news.com.com/Bumps+in+the+road+for=AT38TBellSouth+merger/2010-1037\\_3-6057214.html](http://news.com.com/Bumps+in+the+road+for=AT38TBellSouth+merger/2010-1037_3-6057214.html)).

<sup>34</sup> Petition To Deny filed By Consumer Federation Of America, Consumers Union, Free Press and U.S. Public Interest Research Group (hereinafter "Consumer Groups"), WT Docket No. 0366 (June 5, 2006), Joint Declaration of Mark N. Cooper and Trevor Roycroft at 24-25.

It appears, therefore, that various players in the market were warning the FCC that the unconditional merger of AT&T and BellSouth would provide ample incentives for the merged company to use (or under-use) spectrum at the 2.5 GHz band strategically by warehousing it or otherwise in order to limit competition in wireless services and avoid cannibalizing its existing network assets.

Prior to a conclusion on this point by the FCC, AT&T and BellSouth voluntarily agreed to divest the spectrum BellSouth held at the 2.5 GHz band.<sup>35</sup> Additionally, AT&T and BellSouth also committed to provide significantly discounted broadband services in the BellSouth region and to also abstain from requiring consumers to take forced basic and long distance services bundled with the DSL broadband services. In a final gesture of regulatory goodwill, AT&T and BellSouth also agreed to specific build-out of the 2.3 GHz spectrum in the BellSouth region. Taken individually and as a whole, these voluntary conditions regarding broadband services give weight to the arguments made by parties that AT&T/BellSouth having warehoused and potentially continuing to warehouse spectrum as a way of limiting competition in the market for broadband services hold weight.

### **3. Warehousing in the MVDDS Band**

EchoStar Communications Corporation owns 49.9 percent of South.com, a company holding a spectrum license in the 12.2-12.7 GHz, Multichannel Video Distribution and Data Service (“MVDDS”) band. The MVDDS band can theoretically be

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<sup>35</sup> See Review of AT&T Inc. and BellSouth Corp. Application for Consent to Transfer of Control, Ex Parte Notice from Robert Quinn, Jr. to Marlene H. Dortch, WC Docket No. 06-74 (filed Dec. 28, 2006).

used for the delivery of new video and broadband communications services, such as local television programming and two-way high-speed Internet access.<sup>36</sup> After a long and tortuous rulemaking and a contentious auction, MVDDS licenses were auctioned in Auctions 53 (in January of 2004) and 63 (in December 2005).<sup>37</sup> South.com was the winning bidder of 37 licenses in Auction 53 out of a total of 192 auctioned licenses. Total gross bids for the auction amounted to \$136,936,200.<sup>38</sup>

New unaffiliated entrants such as Northpoint Technology, Ltd. (“Northpoint”) and MDS America had sought to provide a competing service to multichannel video services such as those provided by EchoStar using this band. Some three years after the auction, there is no evidence in the record to indicate that South.com or any other auction winner has made any effort to build network facilities that would allow the spectrum to be used for its intended purposes of providing competition in the local video and broadband markets.

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<sup>36</sup> See, “FCC AFFIRMS MVDDS AUTHORIZATION AND ADOPTS SERVICE RULES FOR THE 12.2-12.7 GHZ BAND”, FCC News Release, April 23, 2002.

<sup>37</sup> See, STATEMENT OF COMMISSIONER MICHAEL J. COPPS Approving in Part and Dissenting in Part RE: Amendment of Parts 2 and 25 of the Commission’s Rules to Permit Operation of NGSO FSS Systems Co-Frequency with GSO and Terrestrial Systems in the Ku-Band Frequency Range (ET Docket No. 98-206; RM-9147 and RM-9245); Amendment of the Commission’s Rules to Authorize Subsidiary Terrestrial Use of the 12.2-12.7 GHz Band by Direct Broadcast Satellite Licensees and Their Affiliates; and Applications of Broadwave USA, PDC Broadband Corporation, and Satellite Receivers, Ltd. to Provide A Fixed Service in the 12.2-12.7 GHz Band. Commissioner Copps expressed his concerns regarding the potential for harm from an “open auction” stating: “I regret that I must dissent, however, to two portions of today’s order. I am of firm belief that the open eligibility established by this Order will not maximize the potential benefits of MVDDS or minimize the potential pitfalls of an unconditioned auction. Therefore I must dissent to the eligibility and auction portions of the order.”

<sup>38</sup> See Auction 53 Multichannel Video Distribution & Data Service (MVDDS) FCC webpage, available at : [http://wireless.fcc.gov/auctions/default.htm?job=auction\\_summary&id=53](http://wireless.fcc.gov/auctions/default.htm?job=auction_summary&id=53) (website visited on March 16<sup>th</sup>, 2007).

#### **4. The LMDS Band Case**

In March 1998, the FCC auctioned 2 blocks, adding up a total of 1300 MHz of spectrum for private commercial use, in the 28, 29 and 31 GHz frequencies. The bands were reserved to provide broadband Local Multipoint Distribution System services (“LMDS”), a wireless technology for the provision of two-way fixed location broadband services that would directly compete with DSL, cable-modem and other fixed broadband access technologies provided by incumbent telecommunications carriers and cable operators, among others. Initially ILECs were excluded from bidding on the A license but allowed to bid on the B license in their home territory. In one instance, incumbent local exchange carrier USWest acquired licenses in Auction 17 but to date there is little evidence that this spectrum has been used by the carrier for its intended purpose.

#### **5. No Clear Strategy For The AWS Band**

Finally, I point to several statements by incumbent carriers who obtained a licenses in the 2006 AWS auction, that indicate that, for some carriers, there is at present no clear strategy to deploy a network using that band. In particular, it appears that after the conclusion of the auction, only T-Mobile announced plans “to build a WCDMA + HSDPA network using the AWS band.”<sup>39</sup> By contrast, Cingular and Verizon had not announced plans at the conclusion of the auction. Analyst suggest that

“Verizon will almost certainly deploy CDMA technology in AWS... eventually. Verizon may choose to wait a while before deploying anything in AWS. They claim to have ample existing spectrum already, and they're one of the few companies rich enough to afford to spend \$2.8 billion on spectrum and sit on it for a few years until they need it at a later date.”<sup>40</sup>

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<sup>39</sup> “A Visual Guide to AWS”, by Rich Brome, Phone Scoop, October 16, 2006, available at: <http://www.phonescoop.com/articles/aws/index.php?p=p> (website visited on March 26th 2007).

<sup>40</sup> Id.

Similarly, Comcast has yet to announced plans to build-out. Analysts in the sector conclude that they acquired spectrum in the AWS band based on a speculative “wait and see” strategy.

“SpectrumCo, LLC, a joint venture including Comcast Corporation, Time Warner Cable, Cox Communications, Advance/Newhouse (cable MSOs) and Sprint Nextel Communications, was the winning bidder for 137 wireless spectrum licenses for \$2.37 billion in the Federal Communications Commission's advanced wireless services auction, which concluded on September 18, 2006. Comcast Corporation's portion of the total costs to purchase the licenses is \$1.29 billion. Time Warner Cable's portion of the costs is \$632.2 million and Cox Communications' portion is \$248.3 million.

“The licenses provide many options and significant flexibility as the SpectrumCo partners evolve their plans for wireless. The members of SpectrumCo did not approach this investment with the intent of becoming the nation's fifth wireless voice provider, but to obtain greater flexibility in developing options for more advanced wireless services. *While no plans have as yet been finalized, including no specific plans to build out the networks at this time, in coming months the members of SpectrumCo will fully evaluate all options including possible testing in limited markets.*

“There is a finite amount of available spectrum and it is rare that this amount of national spectrum becomes available at auction. The consortium team acquired licenses at attractive prices. The spectrum licenses were won for an average price of \$0.45 per megahertz - pop, which was the lowest average price paid by all the major bidders in the auction.” (emphasis added)<sup>41</sup>

Analysis from Juniper Research point out the following:

“Comcast CEO Brian Roberts held fast to his wait and see attitude towards the value of mobile to the cable MSO during an interview at Bear Stearns Media Conference in Palm Beach 3/1. “We don’t see the need to make a wireless acquisition to be competitive,” said Roberts. *In case the world goes in a direction*

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<sup>41</sup> “Cable Consortium Acquires Spectrum Licenses Covering National Footprint” Comcast Corporation Press Release, Oct. 5, 2006., available at: <http://www.cmsk.com/phoenix.zhtml?c=118591&p=irol-newsArticle&ID=912578&highlight=> (website visited on March 26<sup>th</sup>, 2007).

*“that we don’t see today” he added, the company has its dry powder of 20 MHz of spectrum from the AWS auction. And Roberts figures those licenses are probably appreciating and making money for Comcast while management watches the business intersections evolve. Meanwhile, Comcast is content to continue its experimentation in the space using Sprint’s network. [...] Meanwhile, Comcast is charging into landline telephony and aiming to sell 2.6 mil. subscriptions for that service in 2007. It figures having a mobile add-on might net it a fractional gain in that sales goal, but it is fully occupied with its current mandate to sell video, broadband and telephony packages, where the current appetite is enormous. *Take-away: no hurry.*” (emphasis added).<sup>42</sup>*

#### **IV. THE CURRENT FCC MODEL FOR ALLOCATING NEW AVAILABLE SPECTRUM IS MARRED WITH DELAYS AND STIFLES NEW VENTURES IN WIRELESS**

It has long been argued by students of spectrum policy that the current FCC model for allocating new spectrum is a long, expensive and arduous process that harms new potential competitors’ prospects of gaining entry into the market. As a consequence, consumers and the public interest are harmed through this stifling of competition. Of course, not all are harmed by such bureaucratic reality. Incumbent players in the telecommunications sector (whether providing wireless services or fixed services using wire line technologies) are the winners of this institutional maze.

Thomas Hazlett, a longstanding expert in spectrum management policy, has summarized the problem in clear terms.

“The essence of the problem is this. Under the ’27 Radio Act, entrepreneurs have no right to offer consumers additional choices or lower prices. Before they can risk their capital, they must surmount a lengthy and arduous lobbying process, assuming a burden of proof in establishing that their rivalry will enhance the “public interest.” That is exactly the sort of dogfight that incumbent

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<sup>42</sup> “Wireless Still a Sideshow at Comcast” Sharon Armbrust, Juniper Research. March 8, 2007., available at

<http://weblogs.juniperresearch.com/analysts/armbrust/> (website visited on March 26, 2007).

licensees relish. They can file position papers, raise objections, question assertions of entrants, demand additional information, and present doomsday scenarios about the effect of additional competition. All the while, they win the game through mere delay. After all, they're already in the market, and the new competitors are not. "Heads we win, tails let's flip again. I think that coin is lopsided. When was it calibrated? Who authorized this coin toss? Let's go 447 out of 893. Comments due by July 1, reply comments October 15.

"Lawyers and lobbyists get paid generously to generate these delays. Nevertheless, the process is wrong. The consumers' interest is sacrificed. Public-interest outcomes—which are supposed to make the regulated market superior to an unregulated one—are either forgotten or are dwarfed by massive processing costs."<sup>43</sup>

Although Professor Hazlett's comments were with respect to the comparative hearing process, today the same comments could be applied to the development of a band plan and auction design, as he has pointed out in a recent paper.<sup>44</sup> The many other experts in the field of spectrum management have denounced this long and expensive process as a serious barrier to improving the efficient use of scarce spectrum resources. In a 2001 policy recommendation to the FCC, 37 expert economists advocated the need to streamline the ability of new users to obtain transmission rights. According to these scholars, in order "[t]o facilitate this transition to market allocation, the Commission should focus on improving the definition of interference for existing licensees, and *streamlining the ability of new users to obtain transmission rights* where they do not interfere with existing rights. If there are mutually exclusive requests for specific new transmission rights, the Commission should expeditiously conduct an auction. *Strict time*

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<sup>43</sup> See, "Washington's Wireless Wars", by Thomas Hazlett, Manhattan Institute Forum, Autumn 2002, at 2. Available at <http://mason.gmu.edu/~thazlett/presentations.html>, (website visited on March 9, 2007).

<sup>44</sup> "Spectrum Allocation in Latin America: An Economic Analysis", by Thomas Hazlett and Roberto Muñoz, Sept. 2006, available at : [http://papers.ssrn.com/sol3/papers.cfm?abstract\\_id=928521](http://papers.ssrn.com/sol3/papers.cfm?abstract_id=928521) (website visited March 25, 2007).

*limits should streamline the process whereby an entrant requests permission to use unoccupied frequencies, others are given opportunity similarly to request the desired rights, and competitive bidding procedures are used to resolve the conflict” (emphasis added).*<sup>45</sup>

More recently, nine experts in spectrum management policy brought together by the Progress and Freedom Foundation recognized the need for agility in the market as well as the incentives of incumbent players to slow or derail the process of allocating spectrum to new entrants and usages. In order to eliminate or limit this institutional problem, they recommend a mechanism for allocating unassigned spectrum via an “application-driven process, with a *tight timetable* for the *FCC* to respond” (emphasis added).<sup>46</sup> They further explain that the main objective of such streamlining would be to avoid opportunistic, anti-competitive behavior by incumbent carriers. In their words, “[t]he idea here would be to define a timetable that gives the FCC extremely limited discretion in order to limit the ability of incumbents to slow the introduction of new users.”<sup>47</sup> Though not in the context of spectrum auctions, Congress has often decreed such limited timetables be imposed on the FCC action regarding competitive entry into various telecommunications markets. As an example, the Telecommunications Act of

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<sup>45</sup> See, “Comments of 37 Concerned Economists” in the Matter of Promoting Efficient use of Spectrum Through Elimination of Barriers to the Development of Secondary Markets, WT Docket No. 00-230, February 7<sup>th</sup>, 2001. Page 6, available at:

<http://www.aei-brookings.org/admin/authorpdfs/page.php?id=417>., (website visited on March 10<sup>th</sup>, 2007).

<sup>46</sup> See, “Digital Age Communications Act: Report from the Working Group on New Spectrum Policy. Release 1.0” The Progress and Freedom Foundation, March 2006, page 12., available at <http://www.pff.org/daca/>, (website visited on March 13<sup>th</sup> 2007).

<sup>47</sup> “Digital Age Communications Act: Report from the Working Group on New Spectrum Policy. Release 1.0” The Progress and Freedom Foundation, March 2006, page 12., available at <http://www.pff.org/daca/>, (website visited on March 13<sup>th</sup> 2007).

1996, in Section 271, directs the FCC to act upon a Bell Operating Company (“BOC”) application to enter into long distance markets within 90 days.<sup>48</sup>

There are multiple examples of long delays in the process of allocating spectrum for private use. Perhaps the most startling examples are the delays in bringing to market the first Advanced Wireless Service (“AWS-1”) band; a feat that was finally accomplished in 2006, and the ongoing, seemingly unending process to reallocate the very valuable spectrum in the 700 MHz band. I discuss these in turn below.

#### **A. THE LONG ROAD TO BRINGING ADVANCED WIRELESS SERVICES (“AWS”) SPECTRUM TO MARKET**

In December of 2000, the FCC adopted a *Notice of Proposed Rulemaking (NPRM) and Order* that formally opened the process to explore the possible use of frequency bands below 3 GHz to support the introduction of new advanced wireless services.<sup>49</sup> These proceedings explored the possibility of introducing new advanced mobile and fixed services in frequency bands that at the time were used for cellular, broadband Personal Communications Service (“PCS”), and Specialized Mobile Radio (“SMR”) services, as well as in five other frequency bands: 1710-1755 MHz, 1755-1850 MHz, 2110-2150 MHz, 2160-2165 MHz and 2500-2690 MHz. The NPRM proposed the relocation for mobile and fixed services of the 1710-1755 MHz band, a band that had been designated for relocation from Federal Government to non-Federal Government use under two statutory directives, the 1993 Omnibus Budget Reconciliation Act (“OBRA-

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<sup>48</sup> See Telecom Act 96 § 271(d)(3).

<sup>49</sup> Notice of Proposed Rulemaking and Order (FCC 00-455), December 30<sup>th</sup> 2000.

93”) and the 1997 Balanced Budget Act (“BBA-97”). Similarly, the NPRM proposed to designate advanced mobile and fixed service use of the 2110-2150 MHz and 2160-2165 MHz bands that were at the time used for a variety of fixed and mobile services and that were identified for reallocation under the Commission’s 1992 Emerging Technologies proceeding (ET Docket No. 92-9).<sup>50</sup>

In November 2003, almost three years after the adoption of the NPRM, and ten and eleven years, respectively, after the statutory directives to relocate the 1710 and 2110 bands from Federal to private use, the Commission created service rules for 90 megahertz of AWS spectrum at 1710-1755 and 2110-2155 MHz. It took the FCC another two years and ten months to finally auction out these bands.

The first auction of AWS (Auction No. 66) spectrum licenses ended on September 18, 2006. 104 winning bidders won 1087 licenses and the FCC held 35. The total gross revenues from the auction amounted to \$13,879,110,200.<sup>51</sup>

It would be comforting to know that, after a formal process of over sixteen years and a proceeding for rulemaking of over five and half years, the allocation of the spectrum would have been accomplished under the most efficient mechanism and in order to maximize social welfare accruing from the use of these public assets. Unfortunately, as I address in the section below, the results of the AWS-1 auction present evidence that the auction was not efficient in allocating these resources. Beyond the unquestionably high loss to consumers from the delays in getting these public assets to

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<sup>50</sup> See, “FCC LOOKS TO ALLOCATE ADDITIONAL SPECTRUM FOR NEW ADVANCED WIRELESS SYSTEMS,” FCC News Release, January 4, 2001.

<sup>51</sup> See Auction 66, Advanced Wireless Services (AWS-1) FCC website, available at [http://wireless.fcc.gov/auctions/default.htm?job=auction\\_summary&id=66](http://wireless.fcc.gov/auctions/default.htm?job=auction_summary&id=66) (website visited on March 15<sup>th</sup> 2007).

market, inefficient auction results may result in costly inefficiencies where spectrum failed to be assigned to the best private uses. The sad result of assignment inefficiencies is that the losses they generate will be singularly borne by consumers.

## **B. THE 700 MHZ BAND, AN ONGOING SAGA**

The spectrum under scrutiny here is the 698-806 MHz band, divided into two sections: the “Lower 700 MHz” band, which goes from 698-746 MHz, and the “Upper 700 MHz” band, spanning the remainder. Historically this band was used for analog television broadcast services, using a technology that was developed at a time when there were few competing uses for spectrum and, hence, the FCC was unconcerned with issues of spectrum efficiency.

In August of 1998 the FCC adopted a First Report and Order and NPRM for “the Development of Operational, Technical and Spectrum Requirements for Meeting Federal, State and Local Public Safety Agency Communication Requirements Through the Year 2010.”<sup>52</sup> Following the direction set by Congress, the spectrum was to be reallocated from television broadcast services to public safety communications services as well as made available in part for the provision of private commercial wireless services. TV broadcasting services were to be relocated to other bands using existing spectrum efficient digital broadcasting technology that can achieve higher quality broadcasting results than the current analog systems.

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<sup>52</sup> “First Report and Order and Third Notice of Proposed Rulemaking,” FCC Docket No. 96-86. Adopted August 6, 1998.

This process has been characterized by long delays, allegedly for the purpose of commenting and examining technical and operational standards related to the band.<sup>53</sup> To date, this band remains under-used and incumbent broadcasters have yet to vacate the band.

Notwithstanding these procedural complications, following directions from Congress, the FCC did make available portions of the spectrum through two auctions conducted in 2002 and 2003, transferring a total of 36 MHz to private commercial wireless uses.<sup>54</sup> Private enterprises obtaining these licenses would be able to make use of them for the provision of commercial wireless services once the incumbent broadcasting firms vacated the bands. The original target date for existing TV stations to vacate the spectrum was December 31, 2006.<sup>55</sup> At present that date has been postponed to February

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<sup>53</sup> In January 2001, the FCC adopted technical and operational standards for use of the narrow band portion of the band spectrum. The Public Safety National Coordination Committee (NCC), a federal advisory committee, provided recommendations to the Commission on operational and technical parameters for use of the 700 MHz public safety band. The NCC completed the tasks assigned to it in its Charter, the term of which expired on July 25, 2003. The NCC final report and recommendation for adoption of a 700 MHz wideband data standard and other recommendations was filed with the Commission on July 25, 2003.

<sup>54</sup> On September 18<sup>th</sup> 2002, Auction No. 44 concluded. The FCC auctioned 12 MHz of paired spectrum in the 710-716, 740-746 MHz bands and one unpaired 6 MHz block in the 716-722 MHz band. 484 licenses were granted to 102 bidders and the FCC held 256 licenses. Total gross bids amounted to \$116,118,800, while net bids amounted to \$88,651,630.

See, "Auction 44: Lower 700 MHz Band" FCC website available at: [http://wireless.fcc.gov/auctions/default.htm?job=auction\\_summary&id=44](http://wireless.fcc.gov/auctions/default.htm?job=auction_summary&id=44) (website visited on March 15<sup>th</sup> 2007).

On June 13, 2003, Auction No. 49 was completed. In total 35 winning bidders won a total of 251 licenses (5 licenses remained unassigned) were auctioned in the Lower 700 MHz band C and D blocks, or the 710-716/740-746 MHz and 716-722 MHz bands. The auction raised a net total of \$56,815,960.

See, "Auction 49 Lower 700 MHz Band" FCC website, available at: [http://wireless.fcc.gov/auctions/default.htm?job=releases\\_auction&id=49&page=P](http://wireless.fcc.gov/auctions/default.htm?job=releases_auction&id=49&page=P) (website visited on March 15<sup>th</sup> 2007).

<sup>55</sup> See, "700 MHz Public Safety Spectrum" FCC webpage (visited on March 15<sup>th</sup> 2007).

17, 2009<sup>56</sup> and the licensees remain unable to make use of their acquired licenses and consumers remain unable to reap the benefits stemming from this social asset.

As the long process stands today, an auction to place to market 60 MHz of this valuable band will take place no later than January 28, 2008 as directed by the Digital Television Transition (DTV) and Public Safety Act signed into law by President Bush on February 8, 2006.<sup>57</sup> Still, following mutually exclusive applications for the use of the band, questions remain as to what exactly will be auctioned on that date by the FCC.<sup>58</sup> Throughout this whole process consumers remain unable to reap the benefits from what is by many account a highly valuable public asset.

According to CITA, “[c]onsumers will be Offered a Vast Array of Cutting-Edge Wireless Communications Products and Services because the 700 MHZ Spectrum has Such Favorable Propagation Characteristics. The spectrum made available in the 700 MHz auction will provide consumers with incomparable communication capabilities, freedom, and convenience. This rich spectrum will facilitate mobile wireless broadband services that will dramatically change the way Americans work, live, and play. Even after the successful auction in September 2006 of 90 MHz of Advanced Wireless Services

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<sup>56</sup> “Digital Television Transition and Public Safety Act” February 8, 2006.

<sup>57</sup> “Digital Television Transition and Public Safety Act” February 8, 2006.

<sup>58</sup> Cyren Call proposed to the FCC alternative uses for certain parts of the band where they propose the creation of a nationwide, next-generation wireless broadband network for better public safety communications in a public-private partnership. For more information see Cyren Call’s proposal at

<http://www.cyrencall.com/> (website visited on Mar. 15, 2007).

spectrum, anticipated growth in consumer usage of bandwidth-intensive services ensures that demand for spectrum in the 700 MHz band will be tremendous.”<sup>59</sup>

Other experts agree with CITA. “While it doesn’t add that much additional capacity, the range is much better — at least 3 times greater than cellular — and it penetrates inside buildings much better. Some consumer advocates say it is the best shot the FCC has to provide broadband to every American.”<sup>60</sup> According to Jim Barthold of Telecommagazine.com “[c]onvergence of available technology and wireless bandwidth could cause a tectonic shift in telecom.”<sup>61</sup>

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<sup>59</sup> Statement by CTIA, The Wireless Association, see,

[http://www.ctia.org/advocacy/policy\\_topics/topic.cfm/TID/2](http://www.ctia.org/advocacy/policy_topics/topic.cfm/TID/2) (website visited on March 15<sup>th</sup>, 2007).

<sup>60</sup> “700 MHz Spectrum Grab?” Dailywireless.org. October 30th, 2006., available at: <http://www.dailywireless.org/2006/10/30/700-mhz-spectrum-grab/> (website visited on March 15<sup>th</sup>, 2007).

<sup>61</sup> “Mobile WiMAX + 700-MHz Spectrum + Cable: Perfect Together”, by Jim Barthold, June 1, 2006 available at [http://www.telecommagazine.com/Americas/article.asp?HH\\_ID=AR\\_2096](http://www.telecommagazine.com/Americas/article.asp?HH_ID=AR_2096) (website visited on March 15<sup>th</sup>, 2007).

## **V. A COMPETITIVE BIDDING MECHANISM WHERE INCUMBENT PLAYERS COMPETE UNFETTERED WITH PROSPECTIVE ENTRANTS WOULD NOT BE THE MOST EFFICIENT MEANS TO ASSIGN SPECTRUM**

The FCC's decision to use auctions spurred a tremendous amount of academic research. Frankly, the state of economic knowledge about auction design in 1994 was minimal compared to what we know today. In particular, the questions of efficiency in multi-good auctions, multi-dimensional types and auctions with externalities were issues that were nascent in 1994. In this section I briefly outline the rationale for the FCC Simultaneous Multiple-Round ("SMR") auction process and how current thinking affects auction design. I then evaluate three FCC auctions and examine how design has driven auction outcomes. Finally, I examine the repercussions of an auction process in the context of M2Z's business proposal.

### **A. WHAT CAN AUCTION THEORY TELL US ABOUT THE FCC SMR AUCTIONS?**

#### **1. Multidimensional Bidders**

The simplest auction model is that where there is a single good "Independent Private Values" model. That is, where each bidder has private valuation that is independent of the other bidders' valuations. In this case an ascending bid auction can be shown to be efficient and raise as much revenue in expectation as other efficient auctions, and there are many efficient types of auction. If we drop the assumption that valuations are independent of other bidders' information, then even auctions with the same

efficiency properties can yield different expected revenue. The guiding principle to choosing a mechanism was discovered in Milgrom and Weber (1981)<sup>62</sup> and has been called the “Linkage Principle” by Paul Milgrom. It is an astoundingly deep and powerful insight that states that “auction formats that reveal more information to the bidders, raise more revenue.” This guiding principle drove the FCC to adopt the SMR auction format, a bold decision at the time. The SMR format has been very successful but several problems with FCC auctions drove the academic literature forward.

In particular, when there are multiple licenses to sell and multidimensional bidder types, the linkage principle has been shown to be false in general.<sup>63</sup> Thus even if the SMR auction remains efficient (that is, assigns spectrum to the bidders who value it most), it may not be raising the most expected revenue, even worse, it may be raising less revenue and causing an inefficiency outcome.

## **2. Combinatorial Values**

A second issue arises when bidders valuation present “combinatorial values.” That is, where the value of a packaged good to a bidder exceeds the sum of its parts. This problem is endemic in spectrum auctions where bands are sliced and diced into distinct geographical licenses. Combinatorial problems mean that bidders who have winning bids on the components of the package that they desire suffer an “exposure problem.” That is, if the value of a license A to a bidder is contingent on obtaining simultaneously license B,

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<sup>62</sup> Milgrom P. & R. Weber. (1982) “The Theory of Auctions and Competitive Bidding”, *Econometrica* Vol 50 at 1089-1122.

<sup>63</sup> Perry M. and P. Reny, (1999) "On the failure of the linkage principle in multi-unit auctions," *Econometrica* Vol.67 at 895-900.

then a winning bid on license A exposes the bidder to losing the amount of the bid on A whenever A is won but not license B. Bidders faced with such strategic dilemma will either overbid when they are exposed or underbid and drop out of the race early in the bidding process out of fear of exposure. The exposure problem, endemic in telecommunications sector, thus can undermine both the revenue maximization and the allocation efficiency goals of spectrum management. Moreover, it actively discriminates against bidders who want to launch a national service, as they may have to simultaneously win many licenses in order to obtain valuable licenses suitable for their business plans. As an example, in the latest 2006 AWS auction bidders would have had to win almost 1000 distinct geographic licenses in order to gain one national block!

As such, standard FCC spectrum auctions, such as the recent AWS auction, strongly favor local geographic incumbent bidders and disfavor bidders with a national footprint business plan and actively discourage out-of-region competition. This likely means that new entrants, who will need such strategies in order to effectively compete with incumbent wireless providers, are disadvantaged by the auction design.

One solution to this problem that has been proposed as far back as 1994 is to use a combinatorial auction.<sup>64</sup> In the last few years combinatorial auctions have been used to assign everything from used cars to trucking routes to aquaculture licenses. However, the design of combinatorial auctions can be quite complex. This leads to the political economy problem that local incumbent bidders, who can exploit the exposure problem,

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<sup>64</sup> See Chakravorti et. al. (1996). "Auctioning the Airwaves: The Contest for Radio Spectrum," J. of Econ. and Management Strategy, Vol. 4, pp. 344-373, and Ledyard J. "A Brief History of Combined Value Auction Mechanisms," at <http://wireless.fcc.gov/auctions/conferences/combin2000/releases/jledyard.pdf>

lobby the FCC against adopting such a mechanism, as happened in the AWS auction. Moreover local incumbents have the incentive to lobby as hard as possible to “slice and dice” the spectrum into licenses that favor their geographic footprint. To date, the FCC has never been able to overcome this political pressure and still uses a knowingly inefficient mechanism. The social costs of this failure can be huge, as shown below.

Although PCS auctions are touted to be a huge victory and the large number of small winners was touted as promoting diversity, the reality is that there were some undesirable consequences from these auctions. First, the sliced up geographical licenses led to a lengthy and costly process of consolidation that eventually seems to have stabilized at a market structure of four major players. This costly and lengthy process was *a priori* unnecessary and directly resulted from the auction design. Second, until such consolidation process was reached, local wireless providers were provided an arbitrage opportunity and there is anecdotal evidence that they charged exorbitant roaming fees to subscribers on larger networks as they passed through their territory.

The inefficient geographical slicing of blocks of spectrum has another unintended consequence. That is the acquisition of licenses not for the purpose of putting them to use and providing new or better services to the general public, but rather for speculative reasons. Such practices have taken place in the past and ultimately forced the FCC to change its rules regarding Designated Entities (“DEs”) in 2006.<sup>65</sup> Specifically, the FCC changed its rules related to unjust enrichment payments by determining that, if the DE

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<sup>65</sup> See ORDER ON RECONSIDERATION OF THE SECOND REPORT AND ORDER In the Matter of Implementation of the Commercial Spectrum Enhancement Act and Modernization of the Commission’s Competitive Bidding Rules and Procedures, WT Docket No. 05-211. June 1, 2006.

were to sell its licenses within 10 years of obtaining them, it would have to repay all or part of the bidding credit afforded to it at the time of the auction. According to the FCC,

“The Commission has not been charged with providing entities with a path to financial success, but rather with an obligation to facilitate opportunities for small businesses to provide spectrum based services to the public. Therefore, it is our responsibility to create strong incentives for designated entities to use spectrum to provide facilities-based services to the public instead of holding their licenses and selling them for profit. We believe that our new rules create appropriate incentives in this regard while still affording designated entities the opportunity to achieve financial success by providing service to the public. It is important to remember that designated entities are provided with bidding credits in order to enable them to obtain spectrum and then provide facilities-based service to the public. To the extent that they do not do so, but instead sell their licenses to others in the marketplace at market prices, we believe that it is reasonable that they no longer be allowed to enjoy the benefit of obtaining spectrum at below-market prices.”<sup>66</sup>

### **3. Externalities**

A third issue regarding FCC auction design is the role of externalities. As I mentioned above, the most prominent type of externality is when an incumbent carrier would be prepared to outbid an entrant. When valuation externalities exist, the value of the license to all the bidders, including the losing participants, depends on the identity of the winner. Under such inter-dependent private valuations, auction properties will differ from the standard model. There recently have been some advances in the economic literature on modeling auctions with this property. Unfortunately, the results indicate that efficiency and revenue maximization properties attained under more simplistic valuation assumptions no longer hold.

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<sup>66</sup> Id. at 17.

One auction design that has been found to be efficient is the “Combinatorial Vickery Mechanism” (“CVM”). This mechanism, although auction-like, requires bidders to report a vector of contingent valuations rather than simple prices. Indeed, when such a paper was presented at a conference and it was suggested that it couldn’t be used in the real world, Bob Wilson, one of the designers of the FCC SMR auction, suggested that this mechanism looked like the FCC comparative hearings process!<sup>67</sup>

However, things get worse. In circumstances when the CVM fails to achieve efficient outcomes, Dasgupta and Maskin (2000) Jehiel and Moldavanu (2001) show that there is no efficient incentive-compatible auction mechanism. In other words, economic theory today tells us that, when there exist valuation-externalities such as those commonly present in spectrum auctions, every auction mechanism is either inefficient or dictatorial.

As I describe in detail in Section III, where I discuss incentives for warehousing and discuss various examples of such behavior, and below in Section VI, when I examine various examples of FCC auctions gone awry, externality valuations are very much real in the sector.<sup>68</sup> Thus the naive belief that an auction is always the solution to the social

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<sup>67</sup> See Dasgupta, P. and E. Maskin (2000) “Efficient Auctions,” *Quarterly J. of Econ* Vol. CXV pp. 341-388 and Jehiel, P. and B. Moldanavu (2001) “Efficient Design with Interdependent Valuations,” *Econometrica*, Vol 69. at 1237-1259, and (2005). “Allocative and Informational Externalities in Auctions and Related Meechanisms,” *Econometric Society World Congress Lecture*, London, 2005.

<sup>68</sup> Another example of the incentive for warehousing that incumbent carriers have and is encouraged whenever Blocks of spectrum are sliced geographically was described by Clearwire Corporation (Clearwire) in its arguments opposing the AT&T-BellSouth merger in 2006, unless it was forced to divest its spectrum at the 2.5 GHz band. Clearwire concluded that the “[a]pplicant’s argument that AT&T will not have the incentive to use or warehouse the 2.5 GHz spectrum in order to impede nationwide mobile broadband competition from emerging in that band is incorrect”. To support this claim Clearwire argued that “[t]he merger would put into the hands of AT&T assets which are vital to everyone who wants to provide a competitive

allocation of resources is a matter of economic theory now known to be in error. In short, a M2Z's proposal cannot be ruled out on *a priori* efficiency or non-discrimination grounds as every auction allocation mechanism will fail these tests.

## **B. AUCTIONS IN THE CONTEXT OF M2Z'S APPLICATION**

M2Z's Application envisions the introduction of a nationwide wireless broadband service based on the WiMax technology standard utilizing the 2155-2175 MHz frequency band. M2Z's service would comprise of (1) a free service comparable to basic DSL service and (2) a paid subscription service with faster (3 Mbps) data transfer rates. Both the free and paid subscription services would require consumers to purchase a certified reception device (estimated to cost \$250 initially, with lower costs over time) and register with M2Z. According to their business plan, the free subscription service would be financed via advertising revenues.<sup>69</sup>

This business plan, therefore, incorporates an innovative concept in the market for broadband access services based on advertising (a model used in other sectors including ISP and broadcasting services) that offers a higher share of the social rents of the venture

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nationwide mobile broadband service to consumers in the 2.5 GHz band [...]. To impede nationwide mobile wireless broadband platform from being developed in the 2.5 GHz that would compete with AT&T's national and nearly national networks, AT&T need not do much of anything with this spectrum. All it need do is abstain from building mobile wireless broadband capabilities that permit customers to have access to the 2.5 GHz band spectrum in AT&T markets. This would allow AT&T to ensure that there would be gaps in coverage in some geographic areas where it controls the vast majority of channels in that band. "Not only will AT&T have the ability to impede the development of a nationwide 2.5 GHz platform and an incentive to do so, it will have a greater incentive than BellSouth." See Reply of Clearwire Corporation to Joint Opposition of AT&T Inc. and BellSouth Corporation to Petitions to Deny and Reply to Comments" WC Docket no. 06-74.

<sup>69</sup> See, M2Z Proposal.

to consumers who chose to subscribe to the free service but also signifies higher risks for the service provider. This commercial proposal could be attractive for some consumers who may choose to switch from broadband providers, and hence save subscription charges, or upgrade their chosen access modes from dial-up services to M2Z's free broadband service. Furthermore, the low cost of the service (free save for the one-time customer premise equipment cost) may entice other consumers who today are not Internet users to get online. The business model also suggests that as some of the users of the free service learn the benefits of broadband access they will value the service more and, eventually, will be more willing to pay subscription charges for the higher capacity service from M2Z or other competitive providers.

From a public policy perspective, this proposal has appealing attributes. First, through its free service, M2Z would transfer a higher percentage of the social rents to consumers, hence significantly increasing consumer surplus as compared to alternative commercial subscription services that do not lower the cost of use of broadband. Second, by doing so, M2Z's business plan would expand broadband deployment, increase competition in the provision of broadband services, could help ignite consumer interest in broadband services and affect the level of Internet access among certain parts of the population—a stated bipartisan political goal.<sup>70</sup>

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<sup>70</sup> See, President George W. Bush's Technology Agenda, available at: <http://www.whitehouse.gov/infocus/technology/> (website visited on March 15<sup>th</sup>, 2007).

Also see, "Pelosi to Bush: Let's Work Together to Improve America's Global Competitiveness" Letter from House Speaker Nancy Pelosi to President Bush, February 14, 2006, available at <http://www.house.gov/pelosi/press/releases/Feb06/GlobalCompetitiveness.html> (website visited on March 15<sup>th</sup>, 2007).

Furthermore, as I pointed out in the report “The Consumer Welfare Impact of M2Z Networks Inc.’s Wireless Broadband Proposal”, M2Z’s entry has the potential to dramatically alter the pattern of competition in the market for broadband access.<sup>71</sup> According to FCC data as of June 30, 2006, approximately 94 percent of broadband connections in the U.S. were provided by cable and telephone companies.<sup>72</sup> Thus, there appears to be a “cable and telephone broadband duopoly”<sup>73</sup> in the U.S. M2Z’s entry will alter the duopoly structure of the market for broadband access and through the provision of its free-of-subscription service has the potential to significantly ignite competition in the sector.

For all of these reasons, M2Z’s proposal could have profound effects upon the market and generate significant social value. According to my own very conservative estimates, the consumer benefits from M2Z’s entry will likely result in a Net Present Value (“NPV”) as of 2007 of benefits to U.S. consumers of broadband and telecommunications services ranging from \$18 billion to more than \$25 billion.<sup>74</sup> Specifically, I estimate the NPV of benefits to broadband subscribers due to the competitive impact of M2Z’s entry, resulting in lower prices for all broadband consumers of more than \$13 billion from 2008 onwards. In addition, I estimate the NPV of benefits

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<sup>71</sup> See Simon Wilkie, “The Consumer Welfare Impact of M2Z Networks Inc.’s Wireless Broadband Proposal,” WT Docket No. 07-16, at 3, 8 (submitted Mar. 2, 2007) (Wilkie, “Consumer Welfare Impact”).

<sup>72</sup> According to the most recent FCC report pertaining to High-Speed Services for Internet Access, out of a total of 64,614,270 high-speed lines, 60,496,807 were provided by RBOCs, other ILECs, and cable modem providers. See, FCC, Wireline Competition Bureau, Industry Analysis and Technology Division, HIGH-SPEED SERVICES FOR INTERNET ACCESS: STATUS AS OF JUNE 30, 2006, January 2007, Table 6.

<sup>73</sup> See, CRS Report for Congress, Order Code RL33496, Access to Broadband Networks, Updated August 31, 2006, at 17.

<sup>74</sup> See Wilkie, “Consumer Welfare Impact.”

to consumers of broadband and telecommunications services from increased broadband access made possible by M2Z's free service ranging from more than \$5 billion to more than \$12 billion over the period 2008 to 2022.<sup>75</sup>

However, the business strategy proposed by M2Z entails high risks and delayed expected earnings, due to the provision of a basic broadband access service for free, and, hence, lower present value than a proposal more in line with current subscription-only business models for the provision of wired and wireless broadband services. In the event that such a business plan would have to compete in a competitive bidding context for the right to enter the market by acquiring the necessary spectrum license, it would be disadvantaged and likely quickly out-bid by competitors. This is particularly so if business plans such as M2Z's, focusing on strategies to attract customers in a market that is already relatively matured, have to compete head to head for the acquisition of spectrum against incumbent players.

This asymmetry between new entrants and incumbent players in the market for telecommunications raises important public policy issues with respect to spectrum policy. As I describe above, the theory points out that in an open auction with multidimensional valuations, the socially optimal outcome would not be achieved unless transfer payments across bidders were included in the auction design. In the absence of such politically unfeasible corrective design mechanisms, the auction would favor by design bidders whose private valuation is highest, while disfavoring and possibly excluding from the

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<sup>75</sup> I also estimate a NPV of benefits from royalty payments for the spectrum to be leased by M2Z ranging from more than \$35 million to more than \$536 million from 2008 onwards (under less conservative assumptions regarding M2Z's paid subscribers, the estimated NPV of these royalty payments ranges from more than \$71 million to more than \$1 billion).

market those bidders whose private valuation is lower, by transferring a greater portion of the rents of the venture to its consumers.

Such auctions may be consistent with a goal of maximizing revenues from competitive bidding processes, but they are not consistent with the statutory goal of the Commission to maximize the social benefit from the spectrum usage nor, given today's state of the telecommunications market, with promotion of entry and competition.<sup>76</sup>

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<sup>76</sup> Under Section 309(j)(3) A and B, the Telecommunications Act of 1996 states the following goals as guidance for spectrum allocation:

“(A) the development and rapid deployment of new technologies, products, and services for the benefit of the public, including those residing in rural areas, without administrative or judicial delays;

“(B) promoting economic opportunity and competition and ensuring that new and innovative technologies are readily accessible to the American people by avoiding excessive concentration of licenses and by disseminating licenses among a wide variety of applicants, including small businesses, rural telephone companies, and businesses owned by members of minority groups and women.”

## **VI. AUCTIONS VERSUS EX-POST ROYALTY PAYMENTS**

### **A. THERE IS NOTHING INHERENTLY INEFFICIENT IN ROYALTY PAYMENT PROPOSAL**

Royalty payments are a commonly used form of contract associated with public or private resources that are leased or sold to third parties. In and of itself, a mechanism of royalty payments for the lease of an asset is not an inefficient contract. Indeed, royalty payments, whereby the owner or manager of an asset agrees to sell or allow the use of the asset to third parties for a fee contingent on revenues or profits in the associated downstream markets, is a common occurrence. We have many examples of such contracts for the lease of public assets, such as mining rights for natural resources on public lands and seas, exploitation of public forests, or private assets, such as the rights to use a patent owned by private firms or by not-for-profit organizations, such as many universities and research institutions. In and of itself, therefore, royalties are neither an anomaly nor an inefficient contract mechanism.

In the context of spectrum licenses, auction mechanisms are relatively new instruments for assigning spectrum and royalties have been applied in the past and remain in use. The FCC acknowledges that auctions are not the only mechanism to assign this resource in its 2006-2011 Strategic Plan, stating that “[t]he Commission shall also

evaluate and refine, where necessary, its spectrum assignment policies and procedures, including but not limited to its auction processes.”<sup>77</sup>

From an economic perspective, the use of auctions can be an effective and transparent market-based mechanism to assign scarce resources across competing private applications. However, as I have argued above, in the case of spectrum management, where there are strategic incentives for incumbent carriers to use the rulemaking and auction processes anti-competitively by seeking to curtail or slow entry, auction mechanisms can result in socially suboptimal outcomes and even constitute a *de facto* barrier to entry that mars competition.

Furthermore, auctions for spectrum licenses don’t always turn out to be the most efficient mechanism for allocation of scarce resources that the theory predicts. In what follows I contrast results under different spectrum auctions conducted by the FCC and analyze the structural reasons for their success and/or failure.

## **B. M2Z’S PROPOSAL DOES NOT CONSTITUTE A FREE SPECTRUM ENTITLEMENT**

Finally, contrary to what some carriers argue in their Petitions to Deny M2Z’s Application to the FCC,<sup>78</sup> granting M2Z’s Application would not amount to a windfall

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<sup>77</sup> FCC Strategic Plan 2006-2011, available at: <http://www.fcc.gov/omd/strategicplan/> (website visited on March 21, 2007).

<sup>78</sup> See AT&T Inc., Petition to Deny, WT Docket No. 07-16 (submitted Mar. 2, 2007) (“AT&T Petition to Deny”); CTIA – The Wireless Association, Petition to Deny, WT Docket No. 07-16 (submitted Mar. 2, 2007) (“CTIA Petition to Deny”); Petition to Deny of Motorola, Inc., WT Docket No. 07-16 (submitted Mar. 2, 2007) (“Motorola Petition to Deny”); NextWave Broadband Inc., Petition to Deny, WT Docket No. 07-16 (submitted Mar. 2, 2007) (“NextWave Petition to Deny”); Petition to Deny of T-Mobile USA, Inc., WT Docket No. 07-16 (submitted Mar. 2, 2007)

profit, a free entitlement or an anti-competitive advantage. According to M2Z's Application, M2Z would pay 5 percent of the gross revenues from its paid subscription service to the U.S. Treasury each year.<sup>79</sup> Given conservative projections of number of paid subscribers after 10 years of operation, I have calculated that royalty payments under M2Z's proposal would amount to a NPV of between \$35 million to over \$500 million, assuming modest uptake of subscriber customers. Under more optimistic but still realistic subscriber projections, the NPV of royalty payments under M2Z's proposal could be as high as \$1 billion.<sup>80</sup> These figures do not constitute a free entitlement.

Moreover, royalties are not equivalent to installment payments, as some commentators have suggested. In particular installment payments induced the problem of creating an option value that ameliorates the winners curse and induces overbidding, thereby causing bankruptcy with a high degree of probability. With installment payments, if the license holders' cash flow becomes insufficient to cover the payments, then a default mechanism is triggered, and the winning bidder is in violation of the license terms. This endangers their ability to get financing and can cause bankruptcy. Once bankruptcy occurs the license holder is unable to deploy its network, which ensues a litigation process between the FCC and license holder.

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("T-Mobile Petition to Deny"); Petition to Deny of Verizon Wireless, WT Docket No. 07-16 (submitted Mar. 2, 2007) ("Verizon Wireless Petition to Deny"); Wireless Communications Association International, Inc., Petition to Deny, WT Docket No. 07-16 (submitted Mar. 2, 2007) ("WCA Petition to Deny"); Comments of the Consumer Electronics Association, WT Docket No. 07-16 (submitted Mar. 2, 2007) ("CEA Comments"); Opposition of EchoStar Satellite L.L.C., WT Docket No. 07-16, at 1-2 (submitted Mar. 2, 2007) ("EchoStar Opposition").

<sup>79</sup> See, M2Z Application, at 4.

<sup>80</sup> See, Wilkie "Consumer Welfare Analysis."

By contrast, under an *ex-post* royalty payment mechanism there is no structurally induced “over-bidding” and the license holder can accommodate greater variability in revenues without license payments threatening bankruptcy. Royalty payments are an efficient risk sharing mechanism whereas installment payments shift all the downside risk to the FCC and upside gain to the licensee.

### C. FCC AUCTIONS ARE NOT ALWAYS EFFICIENT

#### 1. PCS Blocks A and B, Auction No. 4

Perhaps the most successful auction was Auction 4, the first PCS auction for the A and B Block PCS licenses. One of the canonical tests for market efficiency is the “law of one price” or the no arbitrage profits condition. The logic behind this theorem is compelling. If two goods are essentially the same they should be selling for the same price, otherwise there is a value gap, whereby we could reallocate the good from the lower value user to the higher value or paying user and increase total social value. In the context of the FCC SMR auction, the price should be set by the marginal bidder, that is the third highest valuation in the auction. However, because of the eligibility rules and size of the bid increment, the implication of efficiency is that the A and B block prices for each individual market should not differ by more than two bid increments, or by 10%. A larger price difference is evidence of some strategic gaming of the mechanism or of the exposure problems discussed above. This test was applied to the Auction 4 by Ausubel et al (1997) to show the efficiency of the SMR auction.<sup>81</sup> I reproduce the data below.

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<sup>81</sup> Ausubel, L. et al. (1997) “Synergies in Wireless Telephony: Evidence from the Broadband PCS Auctions,” *J.of Economics and Management Strategy*, Vol. 6, pp 497-527.

TABLE 1: Broadband PCS A and B Block (Auction 4)					
MTA No.	Market Name	Pop (Millions)	\$ / (MHz x Population) <sup>/1</sup>		
			A Block 30MHz	B Block 30MHz	Ratio
1	New York	26.4	PP <sup>/2</sup>	\$0.56	
2	Los Angeles	19.1	PP <sup>/2</sup>	\$0.86	
3	Chicago	12.1	\$1.03	\$1.06	0.97
4	San Francisco	11.9	\$0.58	\$0.57	1.02
5	Detroit	10.0	\$0.27	\$0.29	0.94
6	Charlotte	9.8	\$0.23	\$0.24	0.94
7	Dallas	9.7	\$0.30	\$0.30	0.99
8	Boston	9.5	\$0.43	\$0.45	0.96
9	Philadelphia	8.9	\$0.30	\$0.32	0.95
10	Washington	7.8	PP <sup>/2</sup>	\$0.91	
11	Atlanta	6.9	\$0.95	\$0.89	1.07
12	Minneapolis	6.0	\$0.22	\$0.20	1.08
13	Tampa	5.4	\$0.55	\$0.61	0.90
14	Houston	5.2	\$0.54	\$0.53	1.01
15	Miami	5.1	\$0.85	\$0.82	1.05
16	Cleveland	4.9	\$0.59	\$0.58	1.01
17	New Orleans	4.9	\$0.64	\$0.61	1.05
18	Cincinnati	4.7	\$0.30	\$0.30	0.98
19	St. Louis	4.7	\$0.85	\$0.82	1.04
20	Milwaukee	4.5	\$0.62	\$0.63	0.99
21	Pittsburgh	4.1	\$0.23	\$0.26	0.91
22	Denver	3.9	\$0.55	\$0.55	1.00
23	Richmond	3.8	\$0.29	\$0.29	1.02
24	Seattle	3.8	\$0.93	\$0.92	1.01
25	Puerto Rico	3.6	\$0.52	\$0.50	1.04
26	Louisville	3.6	\$0.46	\$0.44	1.06
27	Phoenix	3.5	\$0.74	\$0.72	1.04
28	Memphis	3.5	\$0.42	\$0.42	1.00
29	Birmingham	3.2	\$0.37	\$0.36	1.01
30	Portland	3.1	\$0.37	\$0.37	1.00
31	Indianapolis	3.0	\$0.78	\$0.79	0.99
32	Des Moines	3.0	\$0.25	\$0.23	1.05
33	San Antonio	3.0	\$0.61	\$0.58	1.05
34	Kansas City	2.9	\$0.27	\$0.27	1.00
35	Buffalo	2.8	\$0.23	\$0.24	0.95
36	Salt Lake City	2.6	\$0.59	\$0.60	0.99
37	Jacksonville	2.3	\$0.67	\$0.65	1.03
38	Columbus	2.1	\$0.35	\$0.34	1.01
39	El Paso	2.1	\$0.14	\$0.14	1.00
40	Little Rock	2.1	\$0.21	\$0.20	1.03
41	Oklahoma	1.9	\$0.20	\$0.23	0.85
42	Spokane	1.9	\$0.10	\$0.11	0.92
43	Nashville	1.8	\$0.31	\$0.30	1.04
44	Knoxville	1.7	\$0.21	\$0.22	0.95
45	Omaha	1.7	\$0.09	\$0.10	0.92
46	Wichita	1.1	\$0.13	\$0.15	0.90

<b>TABLE 1: Broadband PCS A and B Block (Auction 4), Con't</b>					
<b>MTA No.</b>	<b>Market Name</b>	<b>Pop (Millions)</b>	<b>\$ / (MHz x Population)<sup>/1</sup></b>		
			<b>A Block 30MHz</b>	<b>B Block 30MHz</b>	<b>Ratio</b>
47	Honolulu	1.1	\$0.67	\$0.65	1.03
48	Tulsa	1.1	\$0.53	\$0.51	1.05
49	Alaska	.6	\$0.06	\$0.10	0.61
50	Guam	.2	\$0.02	\$0.03	0.75
51	Amer. Samoa	.0	\$0.15	\$0.16	0.94
<b>Average</b>			<b>\$0.49</b>	<b>\$0.54</b>	<b>0.91</b>

Source: [http://wireless.fcc.gov/auctions/default.htm?job=auction\\_summary&id=4](http://wireless.fcc.gov/auctions/default.htm?job=auction_summary&id=4) (website visited on March 22, 2007).

Notes:

/1 Reported prices based on gross winning bids.

/2 The A block PCS licenses in New York, Los Angeles, and Washington D.C. were awarded under the FCC's Pioneer's Preference Rule, and are excluded.

It is striking how efficient the SMR auction mechanism was in this case. However, the auction was not a plain auction. In particular, the FCC had in place spectrum caps, which prohibited the incumbent license holders from bidding in areas where they already held licenses. Thus, the FCC in this case was able to encourage entry, get an efficient outcome through the auction mechanism as well as raise significant revenue for the public, achieving the goals set by Congress. The lessons learned from this case are that Auction 4 was a huge success because; (i) spectrum caps stopped incumbents from being able to foreclose entry, (ii) the terms of service were homogeneous (i.e., PCS) so each bidder had a similar business plan, i.e., subscription CMRS service, and (iii) licenses were relatively large.

## **2. PCS Block C, Auction No. 5**

Unfortunately the following auction, the C Block, or Auction 5 is an infamous disaster. In that auction spectrum was set aside for designated entities and bidder financing via installment payments were introduced. Prices from this auction compared

with those from Auction 4 for the A & B Blocks doubled, again, a striking failure of the “law of one price” and a red flag signaling inefficiency. Indeed the winners in Auction 5 soon went bankrupt and the FCC never collected the revenue and subsequently became embroiled in litigation. The resulting loss in consumer welfare stemming from un-used spectrum for such a long time has been estimated at many billions of dollars.<sup>82</sup> Indeed the upcoming auction, number 77 is yet another re-auction of the C Block licenses. This auction will be the sixth time certain parts of Block C have been on the block! This of course undercuts the argument that auction mechanisms will necessarily ensure efficient and rapid allocation of spectrum license in the market.

### **3. AWS Auction No. 66**

The 2006 AWS Auction No. 66, which concluded on September 18<sup>th</sup> 2006,<sup>83</sup> presents another example of a competitive bidding process where the market outcome was not efficient. Economic theory predicts that efficient markets will clear when prices for equivalent goods or services are sold under similar circumstances converge. Furthermore, goods that are of superior quality will present higher prices than those of inferior public value or quality.

In the context of the AWS auction we find that we can test these hypotheses in two ways. The auction brought to market simultaneously 1,122 licenses, of which 1,087

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<sup>82</sup> “Spectrum Allocation in Latin America: An Economic Analysis”, by Thomas Hazlett and Roberto Muñoz, Sept. 2006, available at: [http://papers.ssrn.com/sol3/papers.cfm?abstract\\_id=928521](http://papers.ssrn.com/sol3/papers.cfm?abstract_id=928521) /Website visited March 25. 2007).

<sup>83</sup> See AWS Auction 66 Summary Results, available at: [http://wireless.fcc.gov/auctions/default.htm?job=auction\\_summary&id=66](http://wireless.fcc.gov/auctions/default.htm?job=auction_summary&id=66) (website visited on March 21<sup>st</sup> 2007).

were won by 104 bidders. The block bands allotted measured either 10 MHz or 20 MHz. Furthermore, the licenses were assigned by different geographical regions of three kinds: 734 licenses for cellular market areas (CMA), 176 licenses for economic areas (EA) and 12 for Regional Economic Area Groupings (REAG), which encompass the largest geographical area per license. There were no licenses allotted at the national level. A summary of the license structure is provided in the Table 2 below:

**Table 2: Blocks included in AWS Auction No. 66**

<b>Block</b>	<b>Band (MHz)</b>	<b>Size (MHz)</b>	<b>Geographical Area</b>	<b>No. of Licenses</b>
A	1710-1720 / 2110-2120	20	Cellular Market Area (CMA)	734
B	1720-1730 / 2120-2130	20	Economic Area (EA)	176
C	1730-1735 / 2130-2135	10	Economic Area (EA)	176
D	1735-1740 / 2135-2140	10	Regional Economic Area Grouping (REAG)	12
E	1740-1745 / 2140-2145	10	Regional Economic Area Grouping (REAG)	12
F	1745-1755 / 2145-2155	20	Regional Economic Area Grouping (REAG)	12

Source: [http://wireless.fcc.gov/auctions/default.htm?job=auction\\_summary&id=66](http://wireless.fcc.gov/auctions/default.htm?job=auction_summary&id=66) (website visited on March 22, 2007).

Taking the auction structure into account, we would expect an efficient auction outcome to present two key characteristics: a) prices of bands of identical size in the same geographical area would be similar, and b) a 20 MHz license should be worth more than a 10 MHz license within the same geographical area in absolute terms as well as relative terms, that is, taking into account price per MHz per population covered by the license.

The following table compares the prices of different blocks in the auction. In particular, Blocks B and C were divided up into smaller geographic areas, EAs, than the D, E and F Block, which were REAGs. However, EA's are a refinement of REAGs, and so if we aggregate all the EAs in a given REAG, one obtains a substitute good of the same size and footprint. Indeed we saw bidders moving across REAG and EAs through the different bidding rounds. The A Block licenses were defined by CMAs, which unfortunately are not nested in EAs, making direct one to one comparison problematic. A summary of pricing data for the different blocks is presented in Table 3 below.

<b>Table 3: AWS Auction (Auction 66). Prices</b>							
<b>\$ / (MHz x Population) <sup>1</sup></b>							
<b>Region</b>	<b>Market Name</b>	<b>Population (Millions)</b>	<b>Block</b>				
			<b>B: 20 MHz</b>	<b>C: 10 MHz</b>	<b>D: 10 MHz</b>	<b>E: 10 MHz</b>	<b>F: 20 MHz</b>
REAG1	Northeast	50.1	\$0.65	\$0.94	\$1.10	\$0.94	\$1.33
REAG2	Southeast	49.7	\$0.43	\$0.45	\$0.48	\$0.63	\$0.58
REAG3	Great Lakes	58.2	\$0.43	\$0.58	\$0.63	\$0.61	\$0.53
REAG4	Mississippi Valley	31.3	\$0.28	\$0.31	\$0.35	\$0.34	\$0.44
REAG5	Central	40.3	\$0.32	\$0.33	\$0.33	\$0.30	\$0.58
REAG6	West	50.0	\$0.43	\$0.44	\$0.71	\$0.73	\$0.89
<b>Average</b>			<b>\$0.44</b>	<b>\$0.53</b>	<b>\$0.63</b>	<b>\$0.62</b>	<b>\$0.74</b>

Source: [http://wireless.fcc.gov/auctions/default.htm?job=auction\\_summary&id=66](http://wireless.fcc.gov/auctions/default.htm?job=auction_summary&id=66) (website visited on March 22, 2007).

Notes: <sup>1</sup> Reported prices based on gross winning bids.

In stark contrast to Auction 4, that the price ratios for Auction 66 vary more than 10%. Indeed taking the maximum price discrepancy for each REAG we have relative price ratios of; 2.05, 1.46, 1.45, 1.57, 1.76, 2.06, with an average of 1.68. Prices varied by as much as 100%, which is inconsistent with efficiency.

By looking at licenses covering geographic areas with a total population of over 5 million, I test these two hypotheses. This sub-sample includes 47 licenses affecting the

largest population areas in 23 distinct geographical areas.<sup>84</sup> Table 4 below presents summary statistics of the results of the auction.

<b>Table 4. Summary Statistics of AWS Auction 66 Licenses covering more the 5 million population</b>			
	<b>All Licenses</b>	<b>20 MHz band Licenses</b>	<b>10 MHz band Licenses</b>
Average Price/MHz/pop	\$0.680	\$0.709	\$0.653
Standard Deviation	\$0.333	\$0.331	\$0.340
Max Price/MHz/pop	\$1.575	\$1.575	\$1.569
Min Price/MHz/pop	\$0.303	\$0.323	\$0.303
Max No. Bidding Rounds	53	52	53
Min No. Bidding Rounds	12	14	12
Number of Licenses	47	23	24

Source: [http://wireless.fcc.gov/auctions/default.htm?job=auction\\_summary&id=66](http://wireless.fcc.gov/auctions/default.htm?job=auction_summary&id=66)  
(website visited on March 22, 2007).

Price per MHz per pop for the 20 MHz licenses is greater, although not by much, than the average price paid per MHz per pop for the smaller bands. This is consistent with the hypothesis stated above. However, when we look at specific markets where more than one license was allotted of differing size, we find a number of instances where results are inconsistent with efficient outcomes.

Forty-three of the licenses allotted cover areas where more than one license is offered of differing size of either 10 or 20 MHz. These licenses are offered in 18 distinct geographical markets. In 10 of these markets the price per MHz per pop is greater for the

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<sup>84</sup> 42 of these licenses cover geographical areas where more than one license is offered (either 2 or 3, depending of the type of license). The remaining five are A Block licenses offered in smaller geographical areas. In total the sample includes 23 distinct geographic areas and 18 where at least 2 licenses of different size are offered.

smaller 10 MHz band. In some cases this difference is significant. In the market AW-BEA010 corresponding to parts of New England and New York (NYC-Long Is. NY-NJ-CT-PA-MA-VT), the mark-up for the smaller 10 MHz license was 55.47% over the price per MHz per pop of the larger 20 MHz band (\$1.415 per MHz/pop for the 10 MHz band versus \$0.910 per MHz/pop for the larger band). Similarly, in market AW-BEA012, in the mid-Atlantic region (Phil.-Atlantic City PA-NJ-DE-MD), the price of the smaller 10 MHz band was 44.12% greater than the price per MHz per pop paid for the larger 20 MHz band (\$0.767 per MHz/pop for the 10 MHz band versus \$0.532 per MHz/pop for the larger band).

In the market of Puerto Rico and the US Virgin Islands (market AW-REA010) we also observe this phenomenon. All three licenses of 10 MHz had a higher per MHz per pop price than the 20 MHz license. The price per MHz per pop paid for the most expensive 10 MHz band was 52.55% higher than for the larger band (\$0.070 per MHz/pop for the 10 MHz band versus \$0.046 per MHz/pop for the larger band). A similar outcome resulted in Alaska, license AW-REA007, where the mark-up for the smaller bands was 84.67% (\$0.175 per MHz/pop for the 10 MHz band versus \$0.095 per MHz/pop for the larger band). Results in the Alaska market imply that the price paid for the smaller license was similar in absolute to the price paid for the 20 MHz license.

The sub-sample of REAG includes 12 distinct geographical markets where three licenses were awarded, one of 20 MHz in size and two of 10 MHz. In this sub-sample I test the spread of the prices paid for Blocks D & E of identical size.<sup>85</sup> The smallest price

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<sup>85</sup> Excluding market AW-REA011, corresponding to American Samoa, where no bids were entered and market AW-REA009, corresponding to Guam, Northern Mariana Islands, where there was bidding for only one 10 MHz license.

spread was in the Alaska market where prices for the two identically sized licenses differed by only 0.18%. The largest price spread was in the market of Hawaii where the price spread across the two 10 MHz licenses was 33.91%. The market for the Southeast of the USA resulted in a price spread across the two 10 MHz licenses of 31.47%. Prices across these licenses in the Northeast market differed by 16.96% and in the Central area by 10.36%. In the four remaining markets, the price spread was less than 10%.

The results of this auction for some of these markets present a marked deviation from what we would have expected from an efficient competitive market mechanism. Markups over identically sized blocks of over 30% are inconsistent with an efficient market clearance outcome. Furthermore, markups of 40%, 50%, or, in the case of Alaska, 80% for the price of the smaller 10 MHz band over the larger 20 MHz band are inconsistent with theoretical predictions.

I also look at the pattern of competition in the auction taking into account the number of rounds in each market. A summary of the statistics of the AWS auction classified according to the number of rounds of bidding for each license is presented in Table 5.

<b>Rounds of Bidding</b>	<b>Number of Licenses</b>	<b>Population Covered by License*</b>	<b>Max Population Covered by a Given License</b>	<b>Average Price Per MHz/pop</b>	<b>Max Price Per MHz/pop</b>	<b>Min Price Per MHz/pop</b>
Zero	35	8,668,559	3,917,222	\$0.000	\$0.000	\$0.000
One	34	6,886,684	3,917,222	\$0.031	\$0.050	\$0.029
From 2 - 10	24	2,870,756	371,691	\$0.065	\$0.146	\$0.030
From 11 - 20	36	831,794,213	58,178,304	\$0.416	\$1.334	\$0.030
From 21 - 50	359	530,034,701	40,343,960	\$0.199	\$1.592	\$0.029
From 50 -160	634	333,467,757	10,328,854	\$0.187	\$1.575	\$0.029

Sources: [http://wireless.fcc.gov/auctions/default.htm?job=auction\\_summary&id=66](http://wireless.fcc.gov/auctions/default.htm?job=auction_summary&id=66) and <http://wireless.fcc.gov/auctions/default.htm?job=maps> (websites visited on March 22, 2007).

Notes: Sum of total population covered by licenses. May include double counts where more than one license per area is included in categories.

The AWS Auction 66 auctioned 1,122 different licenses, some of which, as I explain above, correspond to the same geographical market. The maximum number of rounds of bidding for any license was 161 and on average there were 57.028 rounds of bidding across all licenses. In total, 35 licenses were uncontested (zero bids) and 34 had only one round of bidding, implying that only one bidder was interested in the band and, hence, there was no competitive bidding for those licenses. A further 158 licenses were sold for the minimum opening, which is particularly striking as the FCC lowered the minimum opening bid to \$0.03 MHz/pop. In total 482 licenses covering 109 million pops, approximately 38%, of the country sold for \$0.10 per MHz/pop or less. These results indicate that given the license design and the usage specifications, many of the licenses had little or no value for private competitors. Of course the unsold spectrum will lie fallow, but it is also likely given these low prices that the winning bidders are not

planning to actively use the spectrum but rather have acquired it following a “wait and see” strategy.

<b>Table 6: AWS Auction (Auction 66)</b>		
	<b>No. of Licenses</b>	<b>Population of Geographic Area Covered by Licenses (Millions)</b>
FCC Held Licenses	35	8.0
Licenses that Sold for the Minimum Opening Bid	158	30.4
Licenses that Sold for \$0.10 or Less <sup>/1</sup>	482	109.0

Source: [http://wireless.fcc.gov/auctions/default.htm?job=auction\\_summary&id=66](http://wireless.fcc.gov/auctions/default.htm?job=auction_summary&id=66) (website visited on March 22, 2007).

Notes:

<sup>/1</sup> Based on gross winning bids. Six licenses for the Gulf of Mexico do not have any reported population, and hence are excluded. FCC held licenses are also excluded.

The last question I address is whether the auction encouraged efficient entry. Although a large number of entrants won licenses, they were largely in smaller markets. An examination of the top 25 metro markets reveals a different picture.

<b>Table 7: AWS Auction (Auction 66)</b>				
<b>Winners of Top 25 CMAs (by Population) and Corresponding BEAs and REAGs <sup>/1</sup></b>				
<b>Winner</b>	<b>No. of Licenses Covering Top 25 CMAs <sup>/1</sup></b>	<b>MHz x Population (Millions)</b>	<b>MHz x Population (%)</b>	<b>Incumbent or Incumbent Ownership Interest</b>
Atlantic Wireless, L.P.	4	207.6	1.1%	
AWS Wireless Inc.	2	79.9	0.4%	
Barat Wireless, L.P.	2	384.4	2.1%	Yes
Cavalier Wireless, LLC	1	43.5	0.2%	
Cellco Partnership d/b/a Verizon Wireless	4	3784.8	20.7%	Yes
Cingular AWS, LLC	15	1942.4	10.6%	Yes
Cricket Licensee (Reauction), Inc.	9	856.0	4.7%	Yes
Daredevil Communications LLC	1	35.6	0.2%	
Denali Spectrum License, LLC	1	581.8	3.2%	Yes
FCC	1	78.3	0.4%	FCC
MetroPCS AWS, LLC	5	1403.8	7.7%	Yes
SpectrumCo LLC	22	3054.8	16.7%	Yes
T-Mobile License LLC	24	5764.0	31.6%	Yes
Triad AWS, Inc.	1	39.2	0.2%	
<b>MHz x Population (%) of Non-Incumbents</b>			<b>2.2%</b>	

Sources: [http://wireless.fcc.gov/auctions/default.htm?job=auction\\_summary&id=66](http://wireless.fcc.gov/auctions/default.htm?job=auction_summary&id=66) and <http://wireless.fcc.gov/auctions/default.htm?job=maps> (websites visited on March 22, 2007).

Notes: /1 In addition to the top 25 CMAs (by population), the BEAs and REAGs that cover the top 25 CMAs were included in the calculations.

In fact, new entrants only won 2.2% of the MHz/pops in the top 25 markets (or supersets thereof). Thus, although the auction led to many new entrants and the expansion of the footprint of some of the incumbent regional players, such as Leap and Metro PCS, no new entrant managed to capture significant spectrum in major markets. Without these key markets none of these new entrants can hope to become an effective national competitor. And, in particular, without these top geographic markets, it would be difficult for a new entrant to reach the economies of scale needed for innovative business models that lower cost to the consumer and gain market share.

## VII. CONCLUSIONS

M2Z's Application presents the Commission with a unique opportunity. Its business plan would provide a subscription free broadband service to most of the country and a low cost premium broadband product, which would be of significant national benefit. However, any application should be judged against its alternative, as the true nature of social cost is the opportunity cost of the alternative forgone. The natural alternative here would be to open a rulemaking for a band plan and then to eventually auction the spectrum. As I have shown throughout this report, M2Z's business plan has three characteristics that imply it would likely be effectively discriminated against in an open auction.

First, M2Z's service would be advertising and search sponsored, thereby subsidizing consumer access. However, these business models need a large customer base to be effective. The business plan will only work if the access provider can deliver a large enough targeted demographic to the sponsors. For this reason a business plan such as that contemplated by M2Z needs a national footprint and, hence, a national spectrum license for its model to work. If past history is a good predictor for future trends at the FCC, M2Z and any other potential entrant faces an uphill battle to attain such spectrum. Once a band plan is proposed, following past examples, the FCC will face relentless pressure to "slice and dice" the spectrum into smaller geographic licenses. If the spectrum is so auctioned, M2Z and any other similar entrant with a national footprint business plan will face the exposure problem and will be unlikely to succeed in the

auction. This being so even if they are the bidder with project that would provide the highest social value.

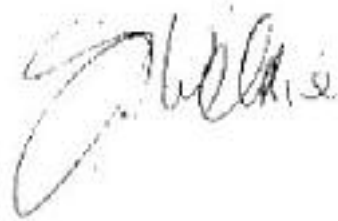
Second, M2Z would be an entrant with a very low priced (subscription free) product and so, unless explicitly prevented in the rulemaking, incumbents would most likely be willing to pay more than M2Z even if they are not the most efficient users of that new spectrum.

Third, the limited quantity of spectrum and the fact that it is not paired means that M2Z's business plan can only work if the license is a single contiguous 20 MHz license that allows the use of TDD technology. If a band plan is developed such that only FDD technology were allowed, then M2Z's strategy would be unviable. If the spectrum was divided into channels with guard bands, then there would be insufficient spectrum for M2Z to deploy a viable network, and the guard bands would be "dead air." Moreover, M2Z or any entrant planning to use similar spread spectrum technology faces the exposure problem, given which they would have to win all the geographic licenses for every channel in order to get enough usable spectrum to have enough through-put to deliver a viable commercial service.

Finally, an additional social cost is that the public would incur the delay in use of the 2155-2175 MHz frequency band because of the time delay of the process of developing a band plan and then an auction plan. The cost of such a delay could be significant.

For these reasons, there should be no presumption that in this case any auction mechanism, and in particular the FCC's approach of creating many geographic licenses and channels and then using the SMR auction mechanism, would result in a superior

allocation of the 2155-2175 MHz frequency band than the M2Z Application and implementation of the stated goals of Congress and the President.

A handwritten signature in dark ink, appearing to read "Simon J. Wilkie". The signature is written in a cursive style with a large initial "S".

\_\_\_\_\_  
Professor Simon J. Wilkie

\_\_\_03/26/2007\_\_\_  
March 26, 2007

## **APPENDIX ONE: SIMON WILKIE CV**

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### **EDUCATION**

Ph.D. (Economics) University of Rochester, 1990  
M.A. (Economics) University of Rochester, 1988  
B.Comm. Honors. (Econ) University of New South Wales, 1984

### **AWARDS AND FELLOWSHIPS**

- California Institute of Technology Graduate Student Council: 1996-97 Mentoring Award.
- California Universities for Research in Earthquake Engineering: "Social Economic and System Aspects of Earthquake Recovery and Reconstruction," co-PI with James Beck, Caltech, and Anne Kiremidjian, Stanford, \$400,000 for 1997-1999.
- National Science Foundation, SES Grant "Applied Mechanism Design," \$38,113 for 2000-2002.
- National Science Foundation, PEER Grant "A Decision Theoretic Approach to Evaluating Building Specific Losses," \$75,000 for 2000-2002.

## **APPOINTMENTS**

- Executive Director, Center for Communication Law and Policy, USC Law School and: Professor of Communication, (Courtesy) The Annenberg School, University of Southern California, August 2005-
- Professor of Economics, (Courtesy) University of Southern California, October 2006-
- Senior Fellow, USC Annenberg Center for Communication March 2006-
- Senior Research Associate, California Institute of Technology, July 2002- 2005
- Chief Economist, Federal Communications Commission, Washington DC; 2002-2003
- Assistant Professor, California Institute of Technology; 1995-2002.
- Lecturer, California Institute of Technology; 1994-1995.
- Member of Technical Staff, Bell Communications Research; 1990-94.
- Visiting Assistant Professor, Columbia University; 1992-93.
- Post-Doctoral Fellow, Bell Communications Research; 1989-90.

## **JOURNAL ARTICLES**

- "Incremental Export Subsidies," with Martin Richardson, *The Economic Record*, March 1986, pp. 88-92.
- "The Bargaining Problem Without Convexity: Extending The Egalitarian and Kalai-Smorodinsky Solutions," with John Conley, *Economics Letters*, 1991, Vol. 36, pp. 365-369.
- "A Generalization of Kaneko's Ratio Equilibrium," with Dimitrios Diamantaris, *Journal Of Economic Theory*, 1994, Vol. 62, No 2, pp. 499-512.
- "Incremental R&D Subsidies," with Martin Richardson, *The Journal of Regulatory Economics*, 1995, Vol. 7, pp. 161-175.
- "Implementing the Nash-Extension Bargaining Solution," with John Conley, *Economic Design*, 1995, Vol. 1, pp. 205-216.

- "Auctioning the Airwaves: The Contest for Radio Spectrum," with Bhaskar Chakravorti, Yossef Spiegel and William Sharkey, *Journal of Economics and Management Strategy*, 1995, Vol. 4, pp. 344-373.
- "On the Set of Pareto Efficient Allocations in Economies with Public Goods," with Dimitrios Diamantaris, *Economic Theory*, 1996, Vol. 7, pp. 371-379.
- "An Extension of The Nash Bargaining Solution to Non-Convex Problems," with John Conley, *Games and Economic Behavior*, 1996, Vol. 13, pp. 26-38.
- "Investment in New Technology as a Signal of Firm Value Under Regulatory Opportunism," with Yossef Spiegel, *Journal of Economics and Management Strategy*, 1996, Vol. 5, pp. 251-276.
- "Comment on Spiller's 'A Positive Political Theory of Regulatory Instruments: Contracts, Administrative Law or Regulatory Specificity?'" *The Southern California Law Review*, 1996, Vol. 69, pp. 517-519.
- "Double Implementation of the Ratio Solution by a Market Game" with Luis Corchón, *Economic Design*, 1996, Vol. 2, pp. 325-337.
- "Reference Functions and Possibility Theorems for Cardinal Social Choice Problems," with John Conley and Richard McLean, *Social Choice and Welfare*, 1997, Vol. 14, pp. 65-78.
- "Implementation of the Walrasian Correspondence by Market Games," with Carmen Beviá, and Luis C. Corchón, *Review of Economic Design*, 2003, Vol. 7, pp. 429-442.
- "Current Regulatory Realities: Overcoming the Regulatory Quandary," *Michigan State DCL Law Review*, 2003 Issue 3 pp. 599-605.
- "Economic Analysis at the FCC," with Mark Bykowsky, Jonathan Levy, William Sharkey and Tracy Waldon, *Review of Industrial Organization*, 2003, Vol. 23, pp. 157-174.
- "Introduction to the Special Issue on Telecommunications," *Journal of Public Economic Theory*, 2004, Vol. 6, pp. 537-539.
- "Endogenous Games and Mechanisms: Side Payments Among Players," with Matt Jackson, *Review of Economic Studies*, 2005 Vol. 72 pp. 544-566.

- “Open Networks, the Role of Regulation and Competition,” 2004, forthcoming in Journal of Telecommunications and High Technology Law.”
- “Sequencing Lifeline Repairs after an Earthquake,” with Marco Casari The Journal of Regulatory Economics. 2005 Vol. 27, pp. 47-65.
- "Credible Implementation," with Bhaskar Chakravorti and Luis Corchon, Games and Economic Behavior, 2006, Vol. 57, pp. 16-36.
- "Axiomatic Foundations for Compromise Theory: The duality of Bargaining Theory and Multi-Objective Programming," with John Conley and Richard McLean, forthcoming, Games and Economic Behavior.
- "Lies, Damned Lies and Political Campaigns," with Steve Callander, Games and Economic Behavior, at press.

#### **OTHER PUBLICATIONS**

- "Economic Policy In the Information Age," Engineering and Science, Vol. LXIV, No 1. 2001. Pp. 28-37.
- "Memorial to Jeffrey Scott Banks," Journal of Public Economic Theory, 2001, Vol. 3 No. 4, pp. 551-554.
- "Local Competition and Universal Service," with Charles Plott, Jobs and Capital, 1995 Vol. 4, pp. 43-45.
- "Installment Payments and the FCC Spectrum Auctions." Jobs and Capital, 1996, Vol. 5, pp. 26-29.

#### **PROJECT REPORTS**

- "Decision Support Tools for Earthquake Recovery: Interim Report," with Jim Beck Anne Kiremidjian, and S. King, Y. Achkire, R. Olson, J. Goltz, K. Porter, A. Irfanoglu, M. Casari, J.M Legrue, F. Boehmke and A. Gonzales CUREe-Kajima Project Report 1999.

- "Decision Support Tools for Earthquake Recovery: Final Report," with Jim Beck Anne Kiremidjian, and S. King, R. Olson, J. Goltz, T. Salmon, A Mason, K. Porter, and A. Irfanoglu CUREe- Kajima Project Report, 2000.

## **PROFESSIONAL ACTIVITIES**

- Editorial Board Member: Journal of Public Economic Theory, 1997- present.
- Editorial Board Member: International Journal of Communications, 2006-.
- Guest Editor, Journal of Public Economic Theory Vol. 6 No. 4, October 2004.
- Referee: National Science Foundation, The American Economic Review, Econometrica, Economic Design, Economic Theory, European Transactions on Telecommunications, Games and Economic Behavior, The International Economic Review, The International Journal of Game Theory, The Journal of Economics and Management Strategy, The Journal of Economic Theory, The Journal of Economic Behavior and Organization, The Journal of Industrial Economics, The Journal of Regulatory Economics, Telecommunication Systems, and Theory and Decision.
- Committee Memberships: Program Committee, Telecommunications Policy Research Conference (TPRC): 2006-2008. Local Committee: 2002 Social Choice and Welfare Society Meetings, Pasadena. Session Chair: 1997 Summer Meetings of the Econometric Society. Member of the Organizing Committee: "Workshop on Computer Science and Game Theory," section of the Fourth International Conference on Game Theory, SUNY Stony Brook, July 28-30, 1993. "Workshop on Implementation," section of the Third International Conference on Game Theory, SUNY Stony Brook, July 8-10, 1992. "Workshop on Cost Allocation and Transfer Pricing," section of the Second International Conference on Game Theory, SUNY Stony Brook, July 8-10, 1991.